SOFTWARE ARCHITECTURE DECISIONS: THE ASSURE JOURNEY

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INTRO

Aitor Echevarría

Software Architect

DXC Technology

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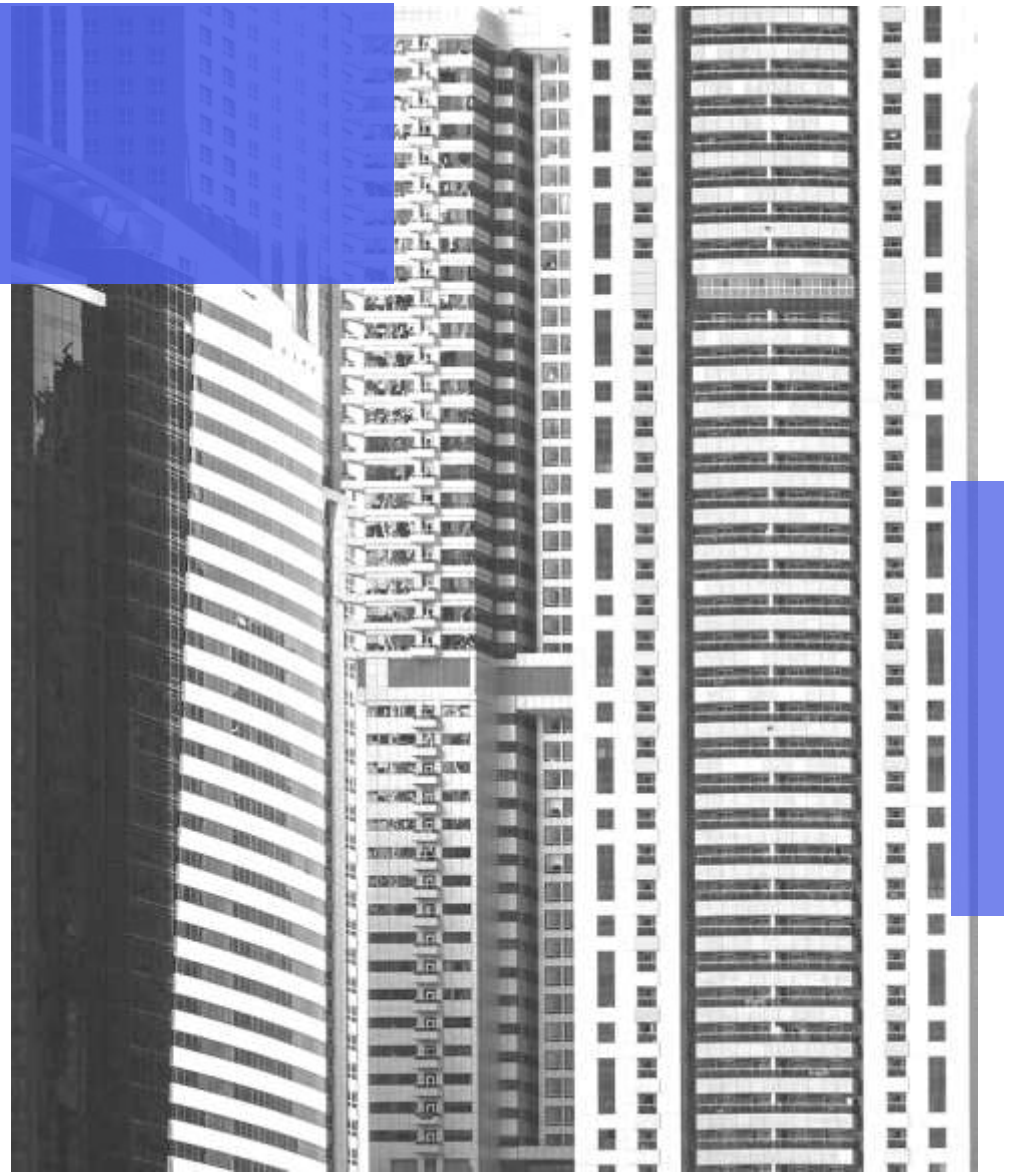
WHY TWO SPEAKERS?

> “EVERYTHING FAILS ALL THE TIME. THE BEST WAY TO AVOID FAILURE IS TO EMBRACE FAILURE AS A NATURAL OCCURRENCE AND BUILD RESILIENT SYSTEMS THAT RECOVER AUTOMATICALLY”

Werner Vogels (AWS CTO)

- But **this presentation is “stateful”** (keeping the analogy, Aitor and Rubén have distributed the contents to present exclusively). Is this pattern still valid for this presentation? Which are the challenges?

- **Failover pattern** - ensures that a system remains operational even if a component fails switching to a backup component.



AGENDA

UNDERSTANDING SOFTWARE ARCHITECTURE

CASE STUDY: THE ASSURE JOURNEY

PRESENT AND FUTURE OF SOFTWARE ARCHITECTURE

EXPECTATIONS VS REALITY

Aitor Echevarría

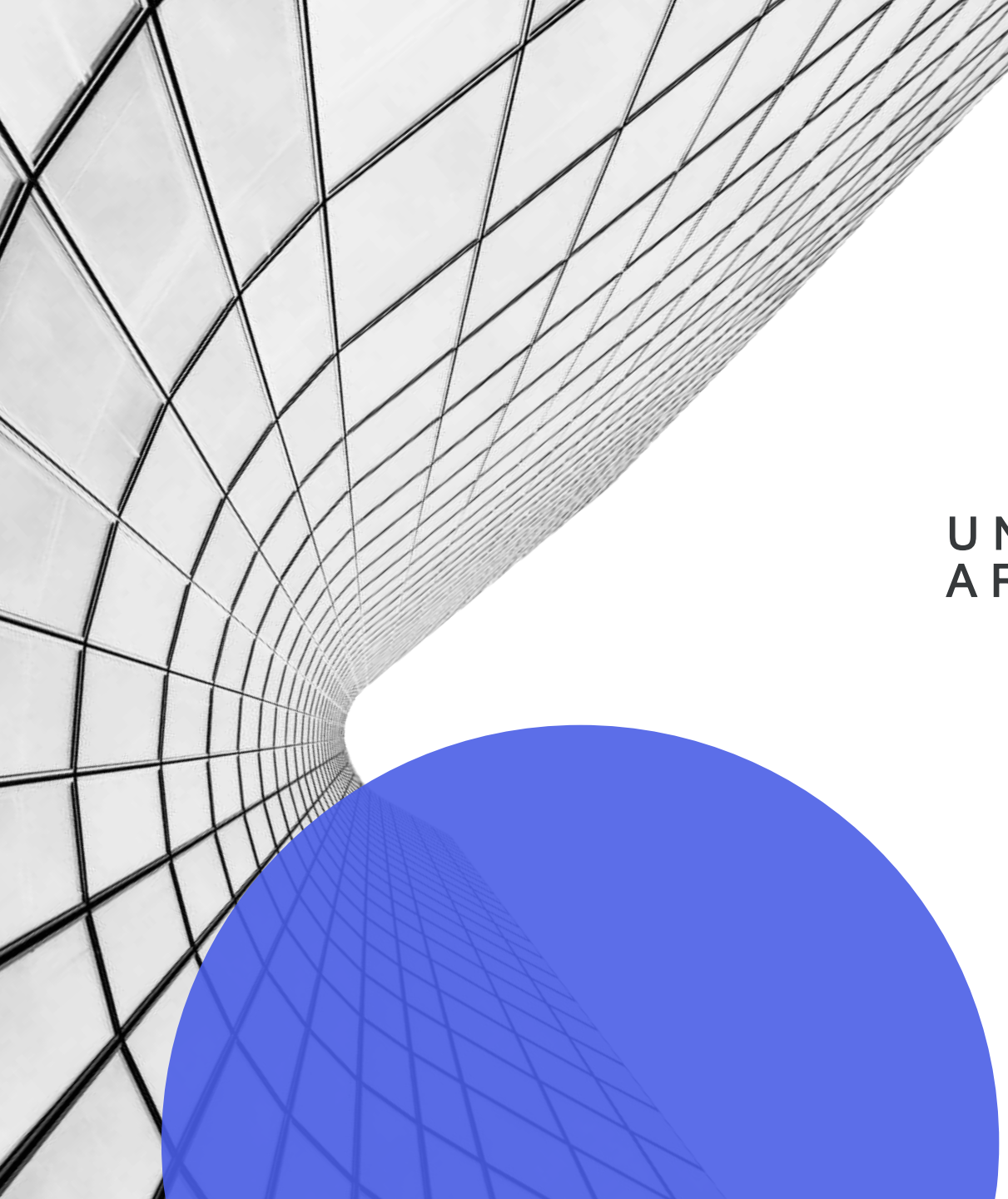
Software Architect

DXC Technology

Rubén López

Software Architect

DXC Technology

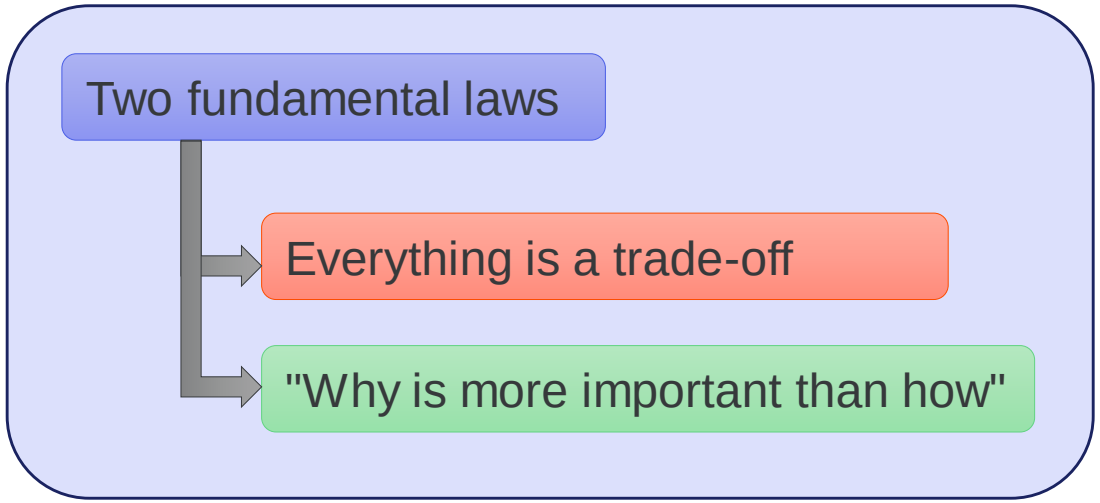


UNDERSTANDING SOFTWARE ARCHITECTURE

WHAT'S SOFTWARE ARCHITECTURE

Software architecture refers to the fundamental structures of a software system and the discipline of creating such structures. It encompasses the set of **significant decisions about the organization of a software system**, including the selection of structural elements and their interfaces, as well as their behavior and collaboration

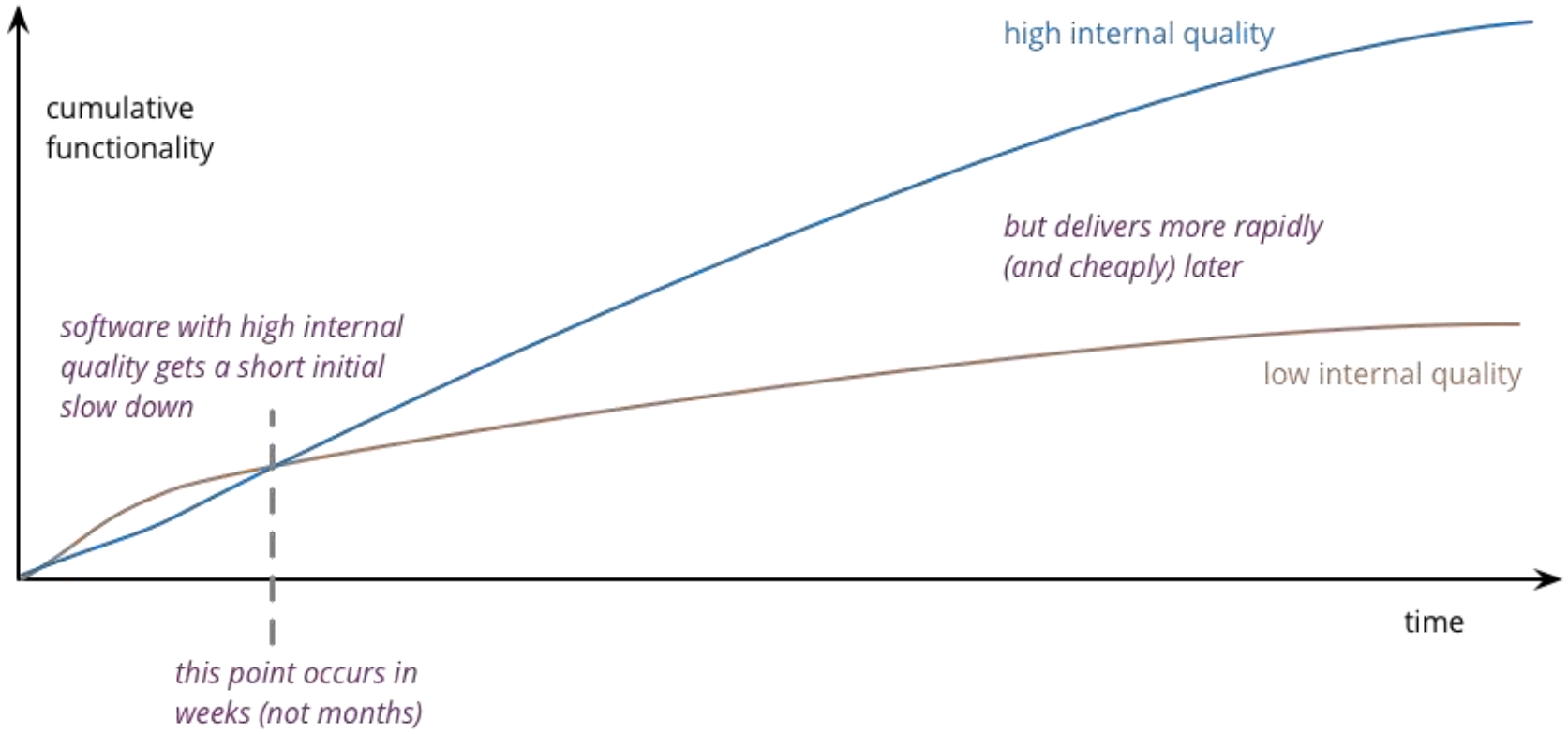
Software architecture is about making fundamental **structural choices that are costly to change once implemented**.



en.wikipedia.org

WHY DOES IT MATTER?

- ✓ Foundation for System Quality
- ✓ Facilitates Communication
- ✓ Guides Development



martinfowler.com

WHY DOES IT MATTER?

Structural Decisions

- ✓ Deciding (High-level) on the overall organization of the system
- ✓ Selecting architectural patterns (microservices, Monolithic,…)
- ✓ Determining module boundaries
- ✓ Establishing communication protocols between components

✓ Have a broad impact
✓ Usually costly to change once implemented

V
S

Tehcnical Design

- ✓ Deciding on detailed design choices
- ✓ Scope: individual components or modules
- ✓ Selecting Algorithms, Data structures, Implementation details

✓ More granular
✓ Can usually be adjusted with less impact on the overall system

Planned Architecture

- ✓ intentionally designed and structured

✓ The system can withstand the test of time
✓ Adapt to change
✓ Scale efficiently with new requirements

V
S

Emergent Architecture

- ✓ Unstructured or reactive approach

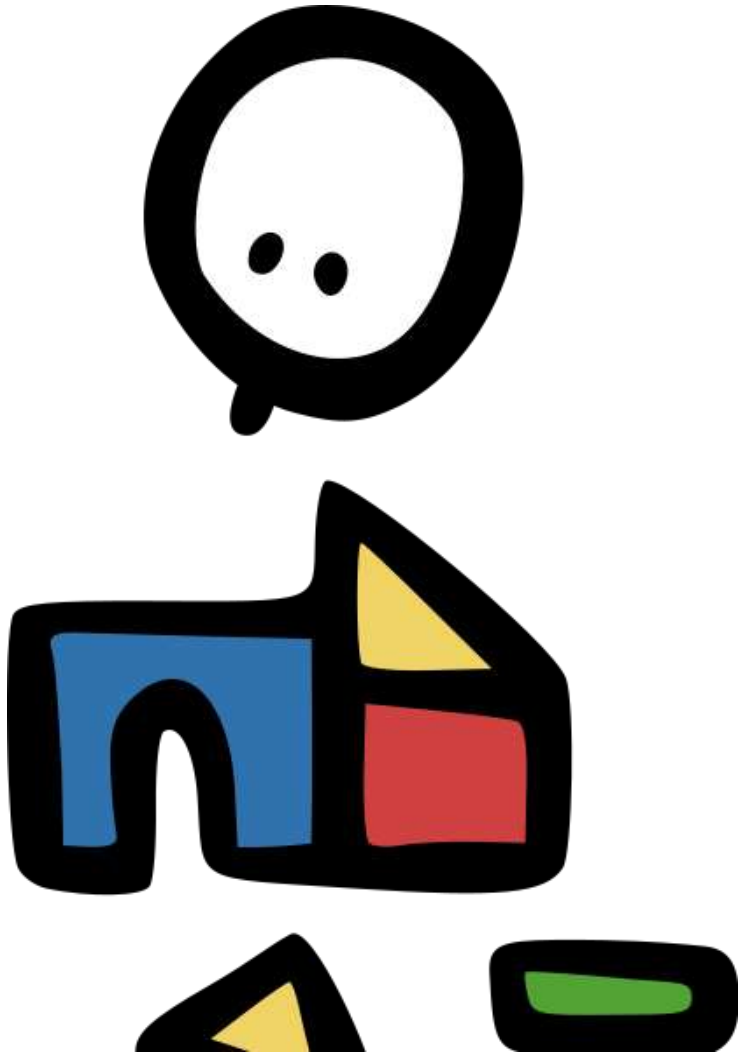
✓ Technical debt, inefficiencies
✓ Increased complexity
✓ More expensive to maintain and evolve

Fundamentals of Software Architecture on geeksforgeeks.org

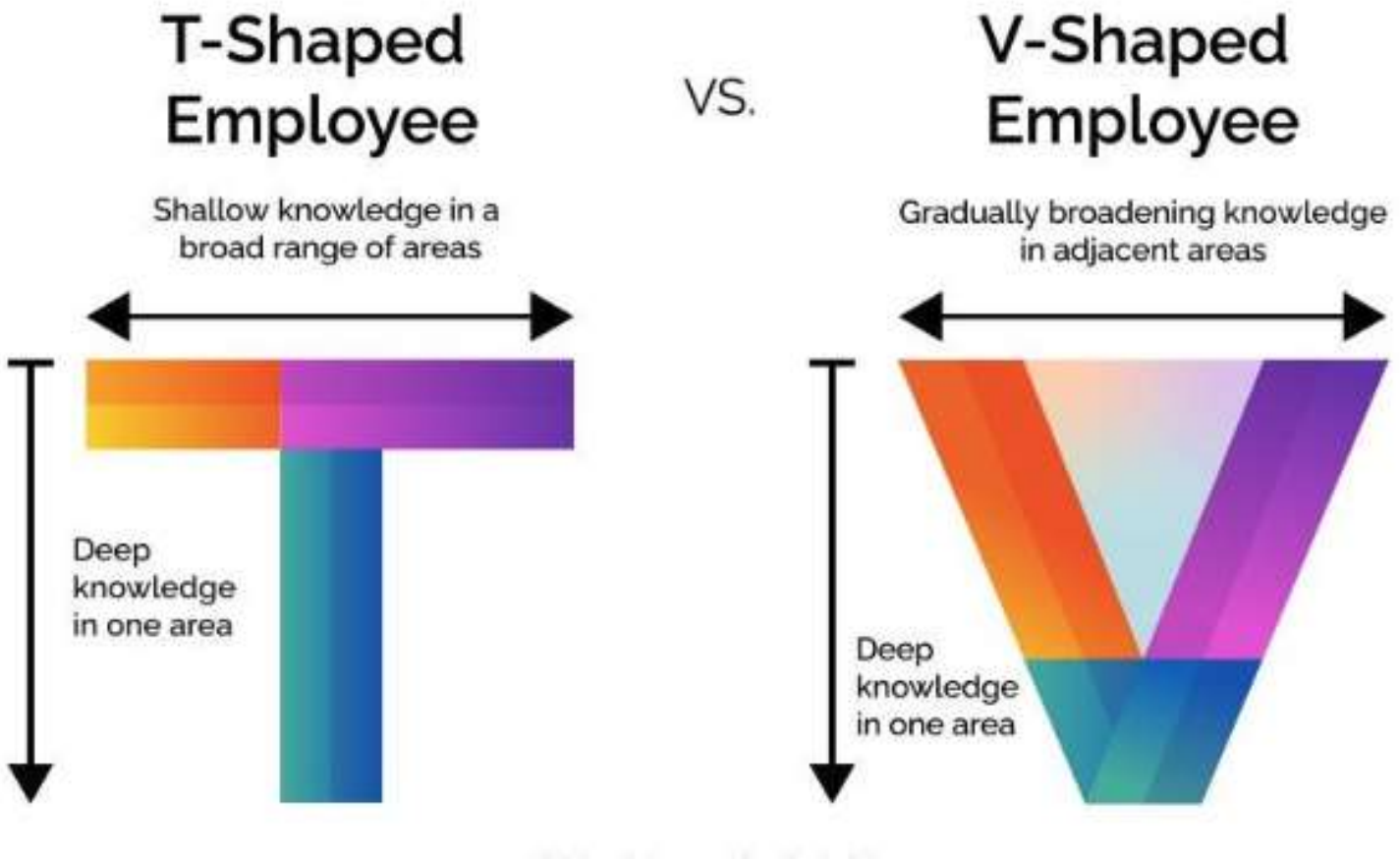
THE SOFTWARE ARCHITECT ROLE

Is the person (or AI ☺) responsible for making high-level **significant** decisions that affect:

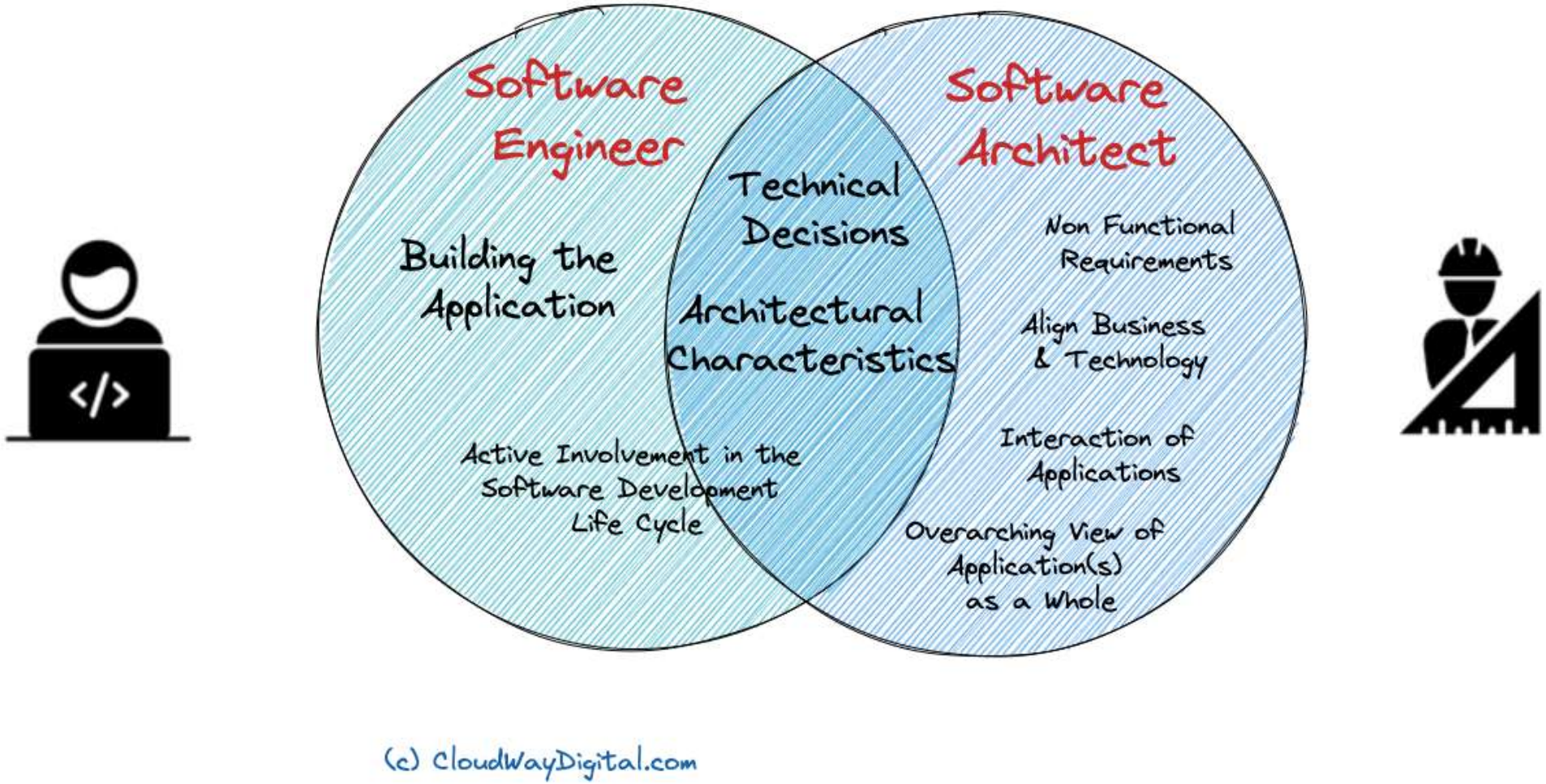
- Quality
- Security
- Performance
- **Maintainability & extensibility**



SOFTWARE ARCHITECT PROFILE



ARCHITECT OR SENIOR DEV?



> ARCHITECTURE DEALS WITH THE **HUMAN** AND ORGANIZATIONAL SIDE OF SOFTWARE DEVELOPMENT: **TALKING TO PEOPLE** ABOUT THE PROBLEMS THEY WANT SOLVED AND DESIGNING A SOLUTION TO THOSE PROBLEMS

https://www.oreilly.com/radar/software-architecture-in-an-ai-world/

ARCHITECTURE AT DIFFERENT LEVELS

- Enterprise Architecture
- System Architecture
- Component-Level Architecture
- Others - Data Architect, Cloud Architect, Solution Architect

ENTERPRISE ARCHITECTURE

GOALS

Strategy Alignment: Ensuring that IT initiatives support business goals.

TOOLS

- **Input**: Architecture trend papers. Ex: Gartner reports
- **Outputs**: C4 models, ADR, Wardley maps

EXAMPLES

- Cloud provider partnership decision

SYSTEM ARCHITECTURE

GOALS

- Designing and optimizing the technical **structure** of a system, ensuring it meets performance, security & regulation, and scalability requirements

TOOLS

- **Inputs:** Papers and ADRs
- **Outputs**: ADRs, arch diagrams - Plantuml

EXAMPLES

- Microservices vs. Monoliths architecture

COMPONENT ARCHITECTURE

GOALS

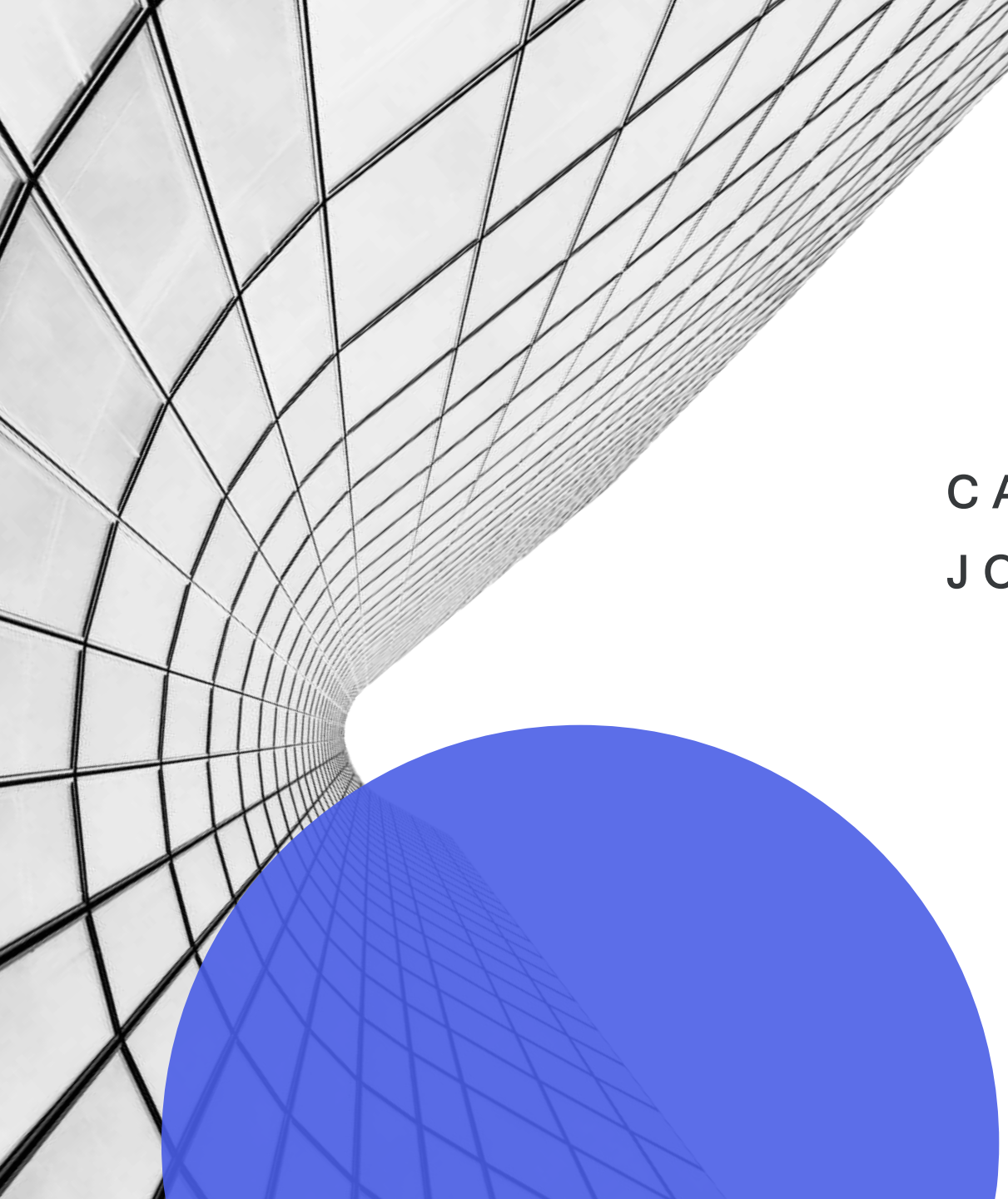
- Deals with the design and interaction of individual software components within a system. It emphasizes modularity, reusability, and maintainability

TOOLS

- **Inputs**: papers, trend reports, tech radars
- **Outputs**: Component tech documentation

EXAMPLES

- Microfrontend architecture



CASE STUDY: THE ASSURE JOURNEY

INSURANCE SOFTWARE & BPS

- **#1** Insurance IT provider (40+y)
- **1300+** customers
- 100M insurance policies 19M+ policies (only in AWS)
- **70+** countries

TIMELINE

1980
2015
Delivering PAS under license + Professional services

2015
Digital First – Api enablement + Omnichannel

2018
AWS Partnership - Cloudification

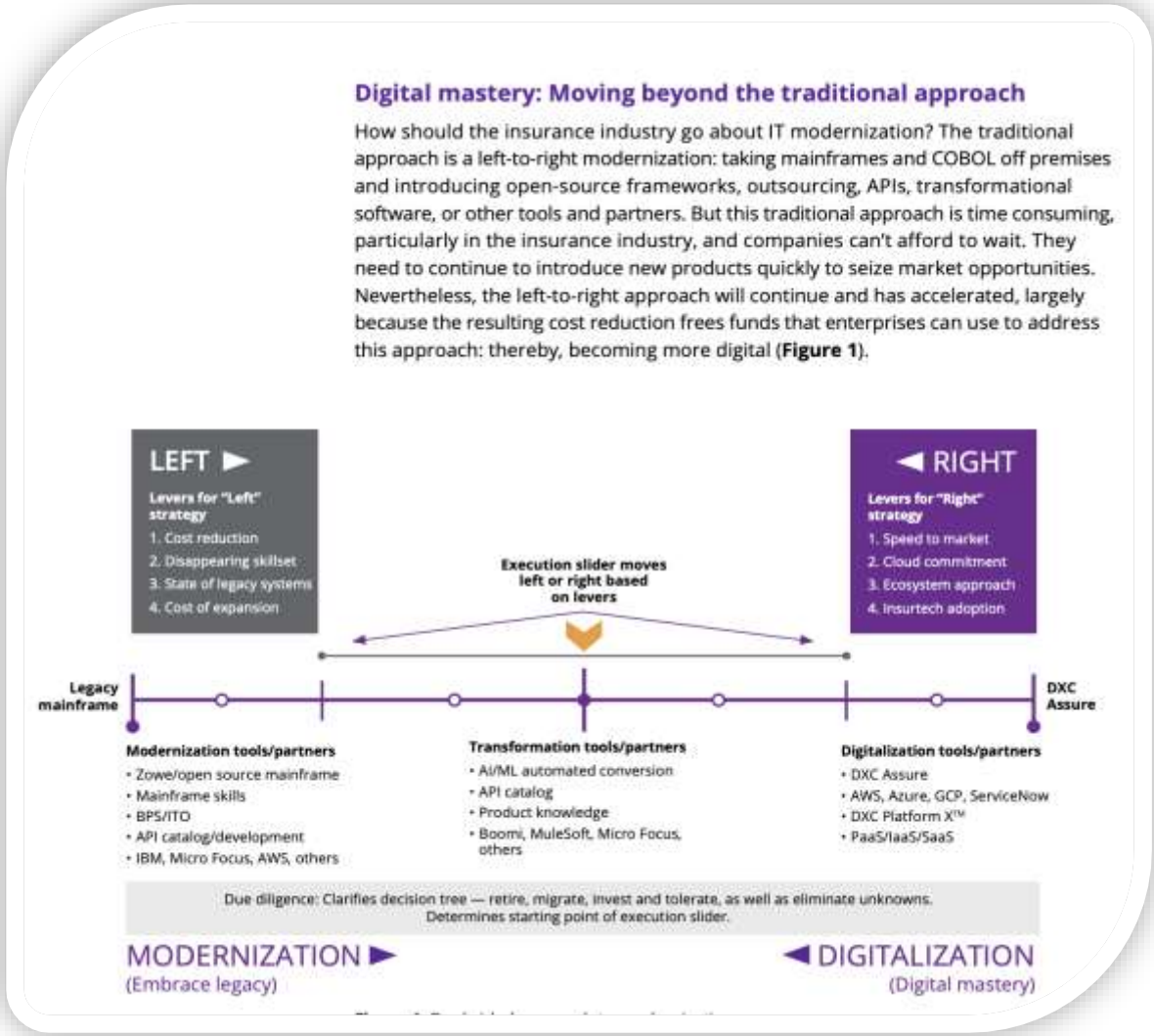
2020
Move into SaaS + IDP

2025
PaaS ?

THE INSURANCE SOFTWARE MODERNIZATION STRATEGY

3 PRIORITIES

- Modernization of Legacy Systems
- Adoption of Cloud Computing and aaS Models
- AI-driven implementation

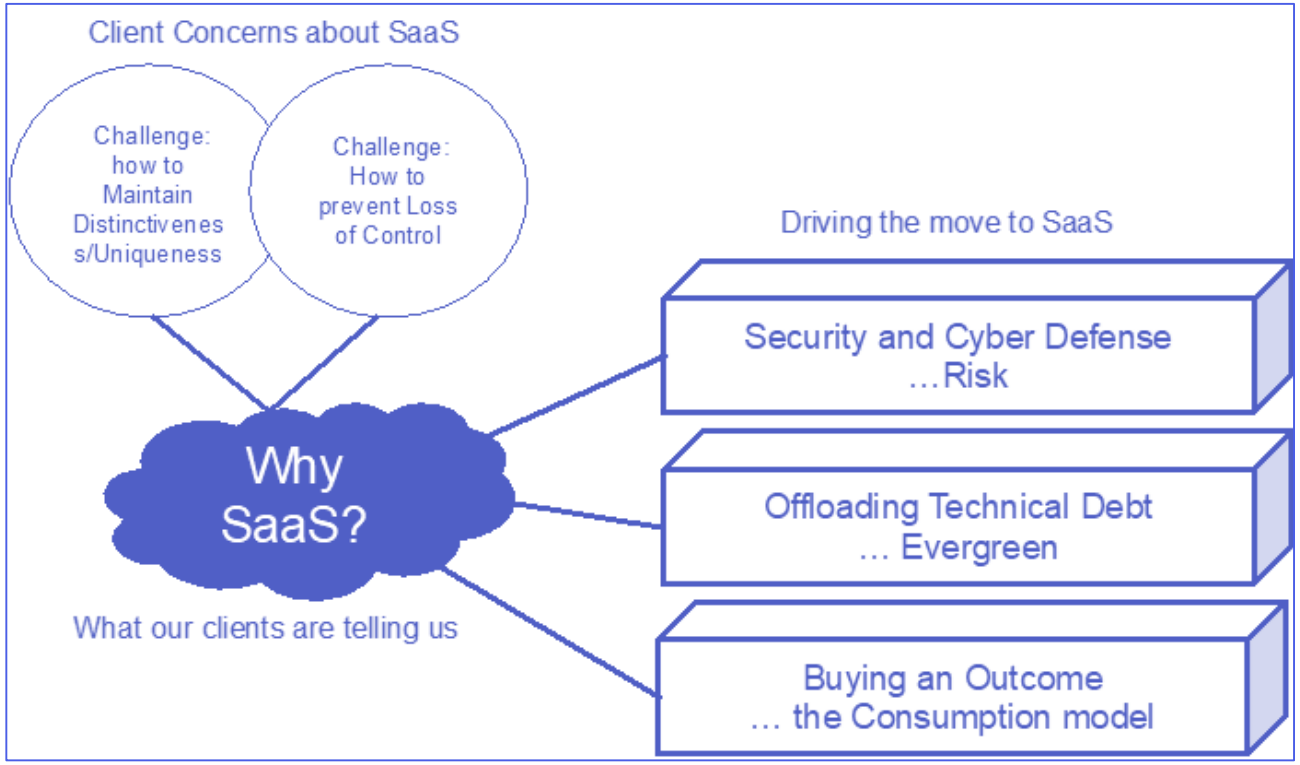


Digital mastery: Moving beyond the traditional approach

How should the insurance industry go about IT modernization? The traditional approach is a left-to-right modernization: taking mainframes and COBOL off premises and introducing open-source frameworks, outsourcing, APIs, transformational software, or other tools and partners. But this traditional approach is time consuming, particularly in the insurance industry, and companies can't afford to wait. They need to continue to introduce new products quickly to seize market opportunities. Nevertheless, the left-to-right approach will continue and has accelerated, largely because the resulting cost reduction frees funds that enterprises can use to address this approach: thereby, becoming more digital (**Figure 1**).

https://dxc.com/content/dam/dxc/projects/dxc-com/us/pdfs/industries/insurance/A-winning-strategy-for-modernizing-insurance-IT.pdf

CHALLENGES



Heterogeneous architecture

Multiple technology stacks

+80 product portfolio

+20 global distributed product teams

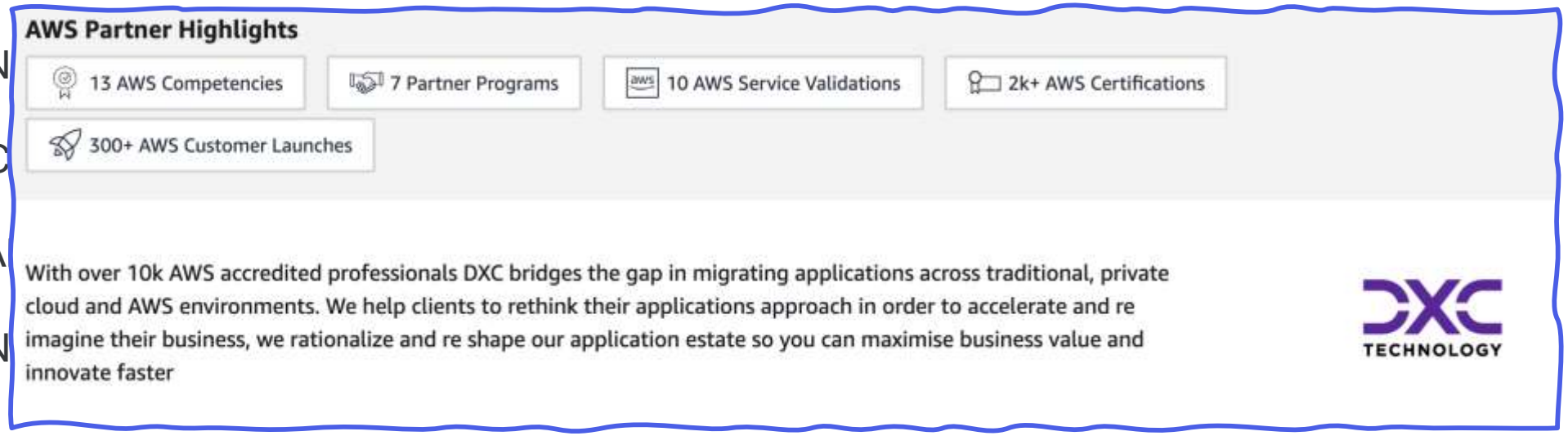
Staffing teams for an IDP - Assure Platform
- architecture teams to design it
- Engineering teams to build it
- SaasOps teams to operate it for real clients

THE STRATEGIC ARCHITECTURAL DECISIONS

P-E-T Model: DXC offers a global suite of insurance software products designed to manage the entire insurance lifecycle. DXC is committed in supporting insurers in **protecting, extending, and transforming** their application landscapes.

How? The key enablers

- ✓ Partnership with AWS as cloud provider (33% market share), at the edge of innovation
- ✓ N
- ✓ C
- ✓ A
- ✓ N



https://aws.amazon.com/partners/dxc/

THE CORE OF THE STRATEGY
ASSURE INTERNAL DEVELOPMENT PLATFORM

The Assure Platform is a suite of well integrated but **independent software products** that help developers build better and faster SaaS insurance software that can be operated at scale

Assure Platform Reference Architecture

UX

Assure Halstack design system provides a rich library of reusable React UI components for consistent persona based UX and development accelerators.

Customer Identity Access Management

Amazon Cognito

AWS Lambda

Assure offers customizable authentication, registration MFA, and password recovery workflows. Assure IAM can integrate with 3rd party IdPs.

Infrastructure

AWS Lambda | Amazon EC2 | AWS Elastic Container Service

Scalable, elastic and cost optimized platform. Linux before Windows. Lambda before ECS, ECS before EC2. Each application component needs to scale out based on current or anticipated usage.

Assure 360

360 Provides a complete data centric Operational Dashboard with data visualization capabilities. The dashboard provides cloud resources utilization by products and services.

Assure Cyber Defense

Cloud security posture management (CSPM) service, secure infrastructure provisioning, logging scans, monitoring, secure standard checks and escalation. PCI compliance checks.

DevOps, Observability, Incident Escalation

The Assure Platform Fabric is a suite of well integrated but independent software products that help developers build better and faster SaaS insurance software that can be operated at scale.

THE ASSURE PRINCIPLES
THE THREE LAWS OF SAAS

- **First Law**
  You must never alter the immutable product and/or solution base release (on-demand or scheduled) or its deployable AMS packaging.

> **Automation Management Services** - Set of tools and processes that support the whole SDLC process, from build to deployment.

- **Second Law**
  Client-specific configurations and coded enhancements shall be packaged and managed within AMS without breaking law #1

- **Third Law**
  You must not add activities, components or packages which require manual intervention during deployment and/or are managed outside AMS, without a validated reason, and if permitted must never break the first 2 Laws.

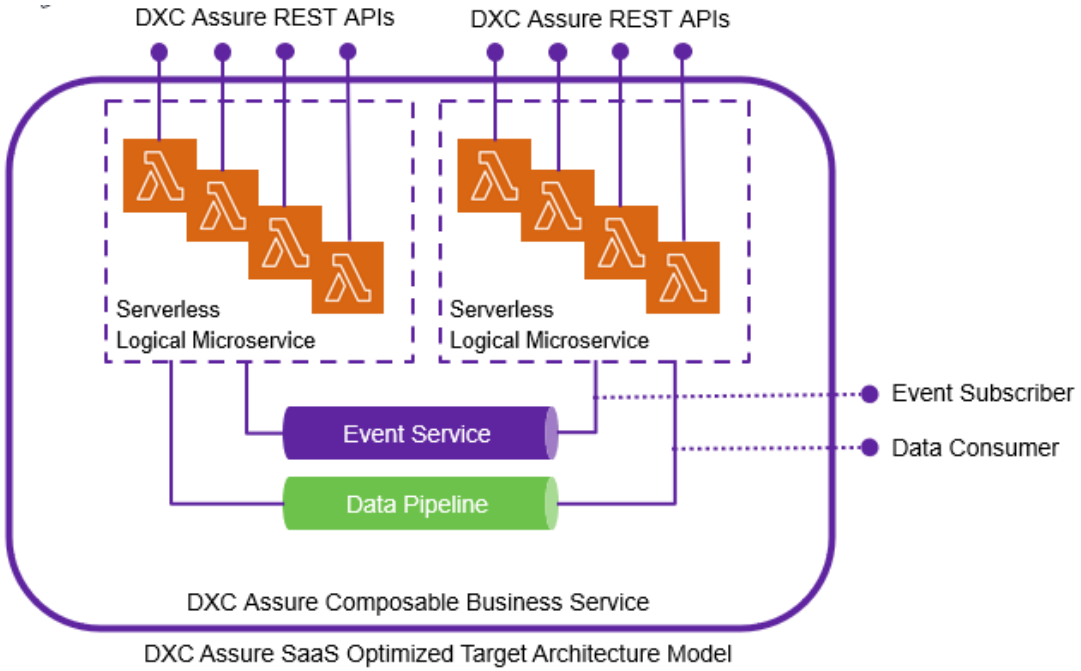
- **Corollary to the 3 Laws**
  Releases must always be backward compatible to ensure low-risk upgrades without disruption, manual intervention or breaking the client code, unless with a validated reason, and if permitted must never break the first 2 Laws.

THE ASSURE PRINCIPLES
THE DECISION-MAKING PROCESS

Whitepapers	Review and Approve	Execution
Architects (Enterprise, Solution, or Platform) identify **strategic needs** **Inputs:** ✓ Industry trends ✓ Pain points from engineering teams ✓ Business requirements **Outputs (Whitepaper doc):** ▸☐ **Context** ▸☐ **Problem statement** ▸☐ **Proposed solutions** ▸☐ **Impact assessment**	**Whitepaper to ADR** ✓ **Validate technical feasibility** ✓ **Alignment with current systems** ✓ **Security implications assessment** ✓ **Maintained in a central repository**	**ADR to Internal Development Platform (IDP) Roadmap** ✓ **Feasibility assessment** ✓ **Added to the roadmap**

Feedback & Governance

THE ASSURE PRINCIPLES
CLOUD FIRST & SAAS



DXC Assure SaaS Optimized Target Architecture Model

Key pillars

- Multi-Tenancy & Isolation Strategy
- Scalability & Elasticity
- SaaS Identity & Access Management
- Observability & Tenant-Level Monitoring
- Resilience & High Availability
- AWS Well-Architected Framework Alignment
- CI/CD & Automated Deployments
- Cost Efficiency & Billing Transparency
- Data Security & Compliance
- AI & Future-Proofing

THE ASSURE PRINCIPLES

SECURE.- SHARED RESPONSIBILITY MODEL

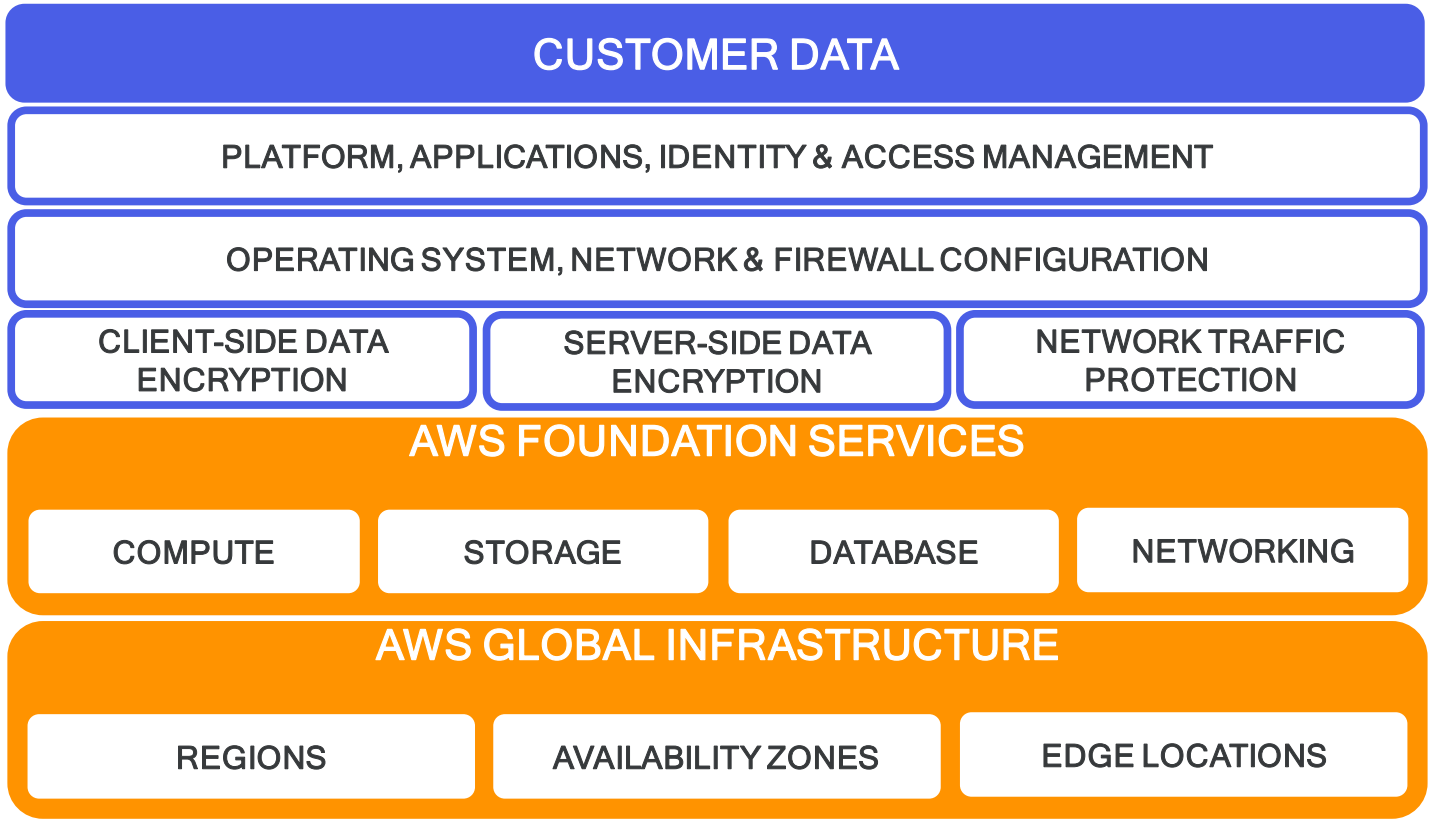
Security is the **foundation of all SaaS design decisions**, ensuring that every layer of the system–identity, data, infrastructure, and operations–adheres to the **highest security standards from inception to deployment**

ASSURE

RESPONSIBILITY FOR SECURITY IN THE CLOUD

AWS

RESPONSIBILITY FOR SECURITY OF THE CLOUD



https://aws.amazon.com/compliance/shared-responsibility-model/

THE ASSURE PRINCIPLES

SECURE.- CYBERSECURITY ARCHITECTURE

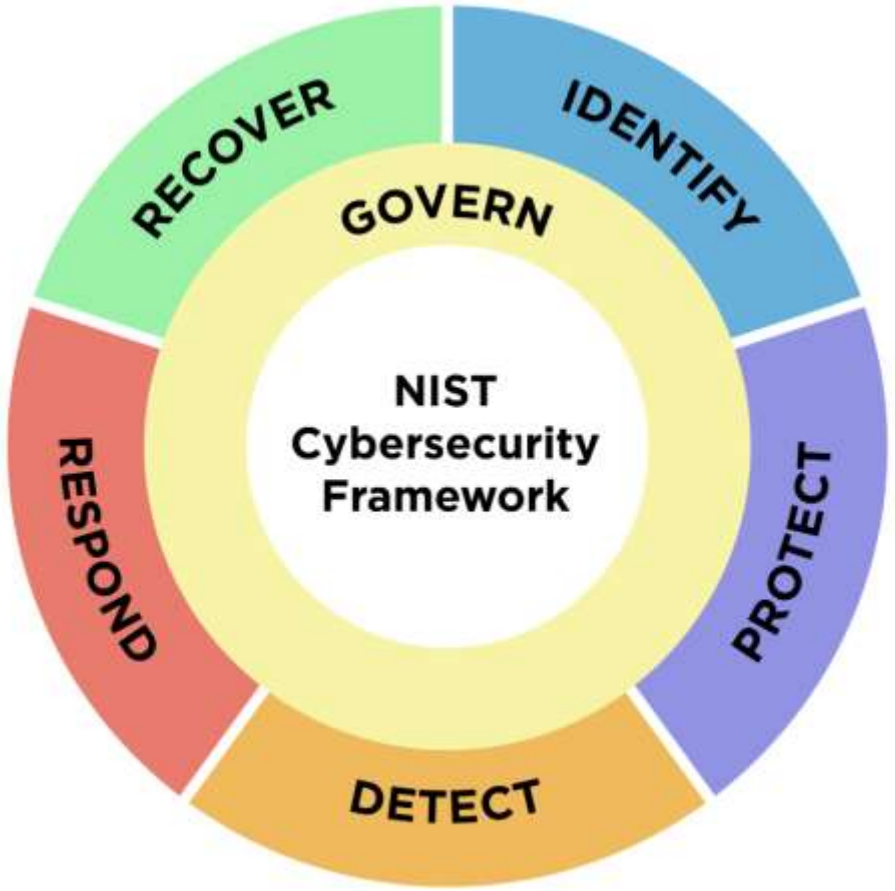
Image: NIST CSF

Secure Architecture - Secure By Design with security best practices, guidelines and standards

Secure Monitoring - Security Information & Event Management (SIEM) with continuous monitoring for malicious and unauthorized activity

Secure Response - Security Incident Response (SIR) to quickly resolve and contain cybersecurity incidents

Secure Recovery - Incident Response to restore assets and operations affected by cybersecurity incidents



Secure Identity - Identity & Access Management (IAM) with authentication and access control

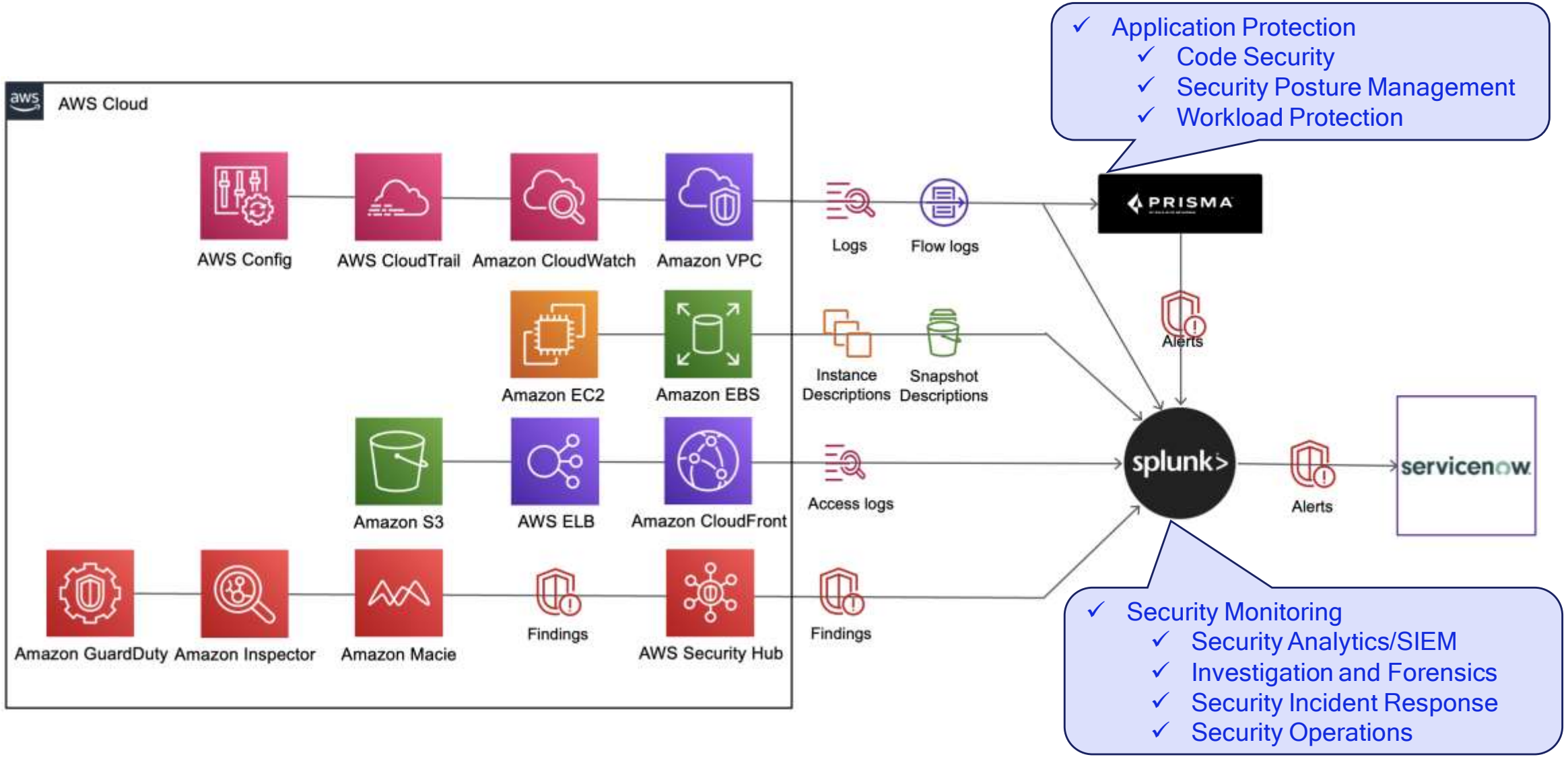
Secure Data - Data Encryption to protect data at rest and in transit

Secure Code - Vulnerability Management with automated OSS vulnerability and license compliance scans

Secure Infrastructure - Compliance Management with automated compliance scans

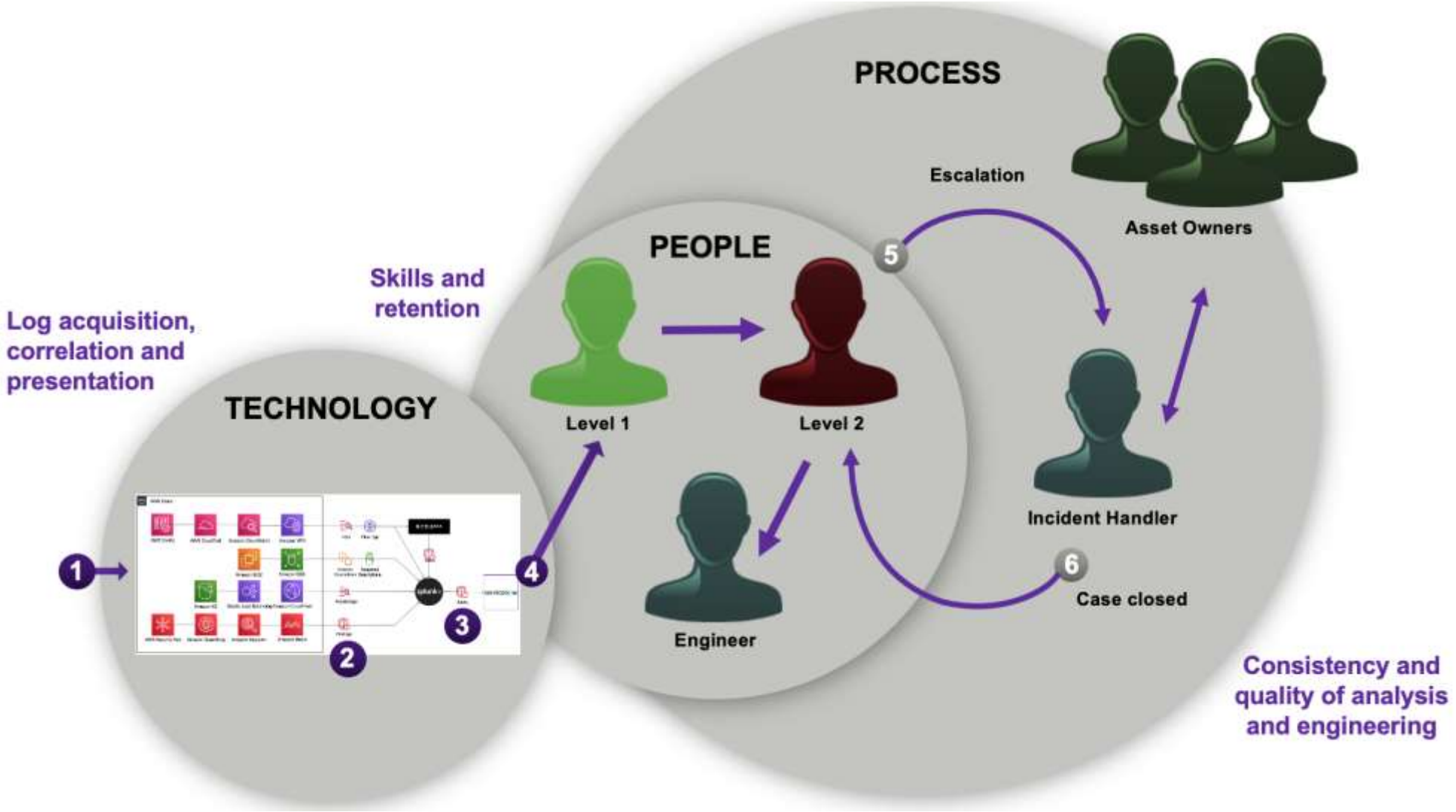
THE ASSURE PRINCIPLES

SECURE.- CYBER DEFENSE SOLUTION



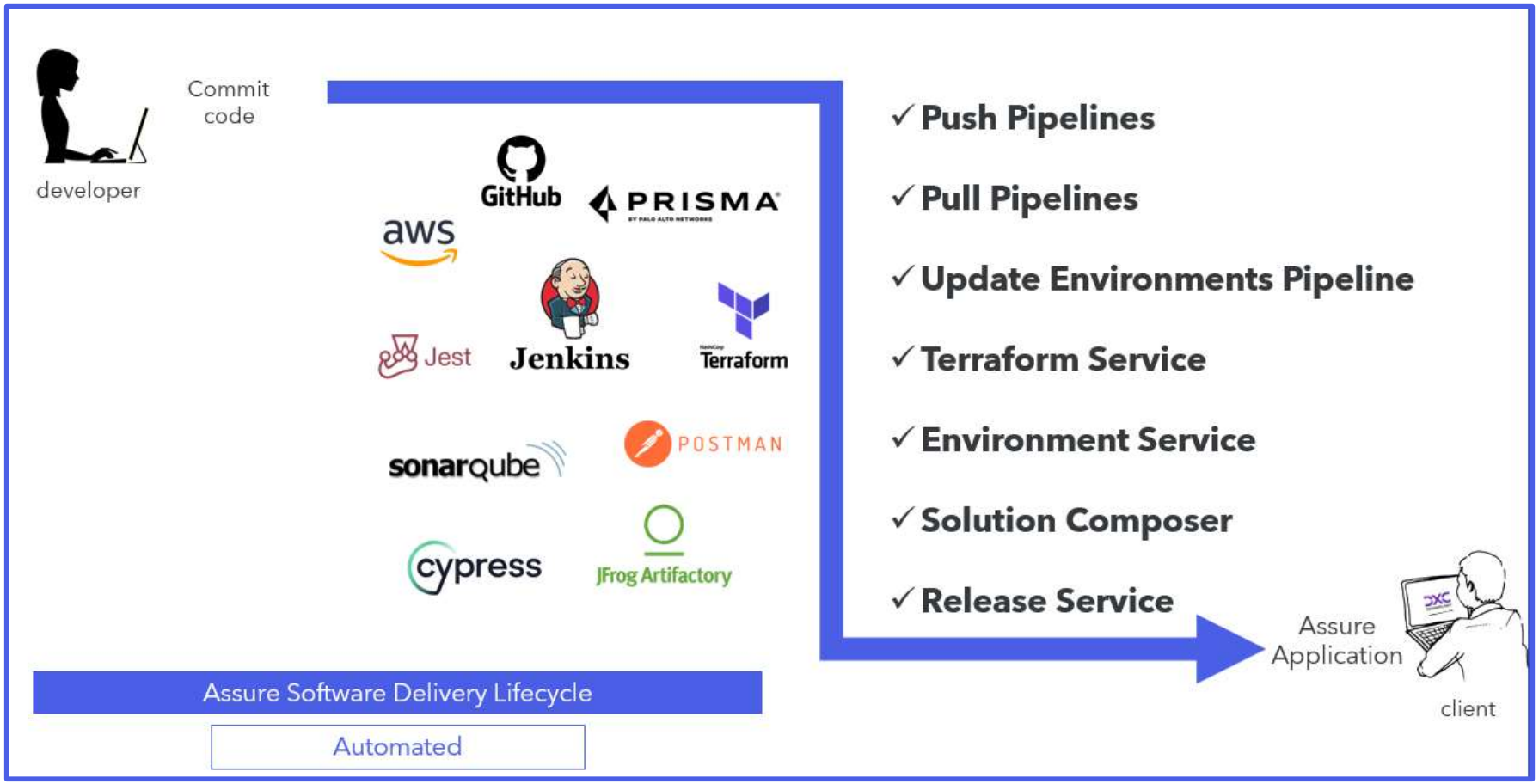
THE ASSURE PRINCIPLES

SECURE.- CYBER DEFENSE STRATEGY



THE ASSURE PRINCIPLES
FULLY AUTOMATED

Goal: complete automation of the build, release and deploy processes required to go from requirements and code to a working application in customer environments.



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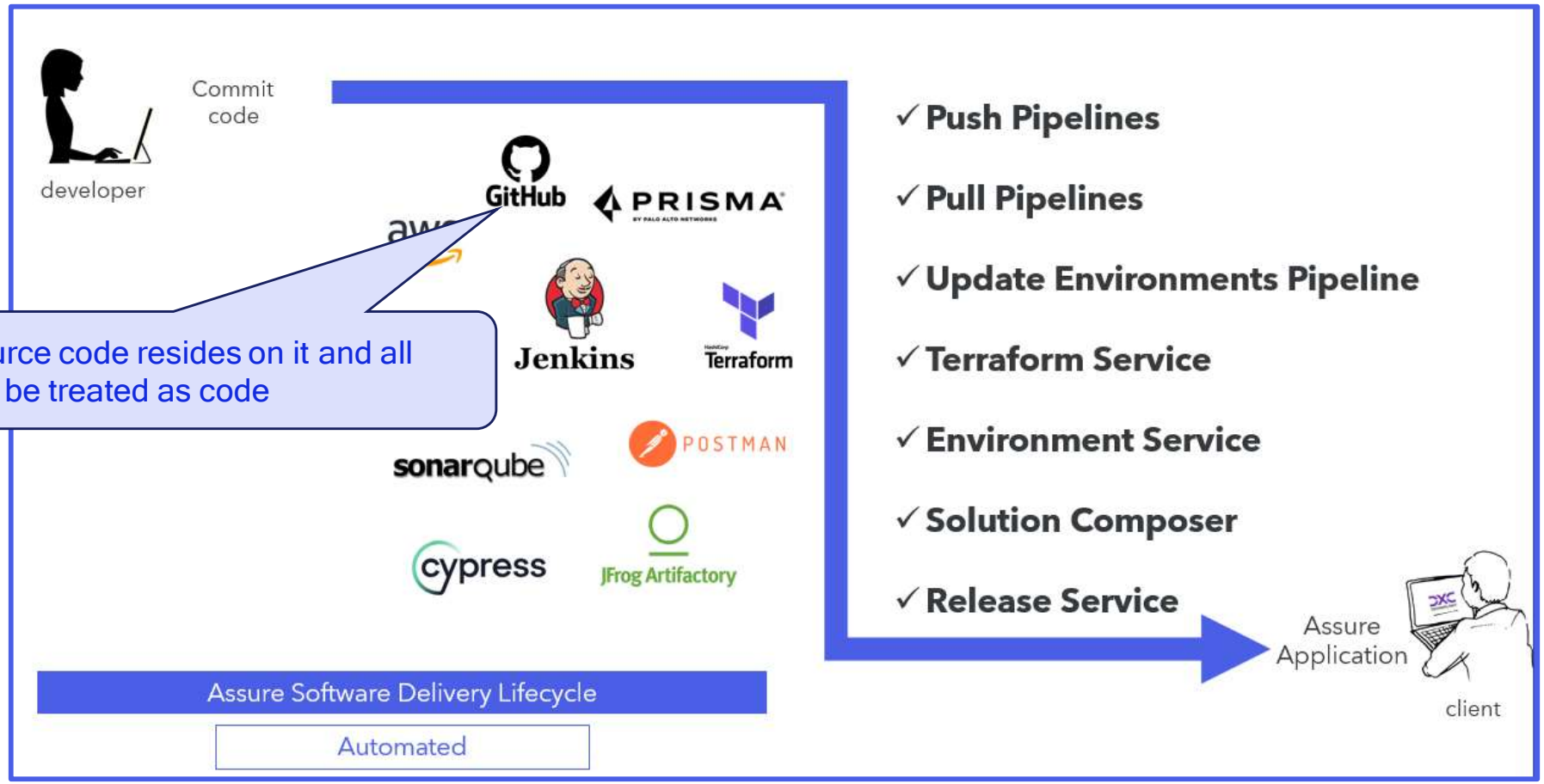

✓ **GitHub** - all source code resides on it and all components must be treated as code

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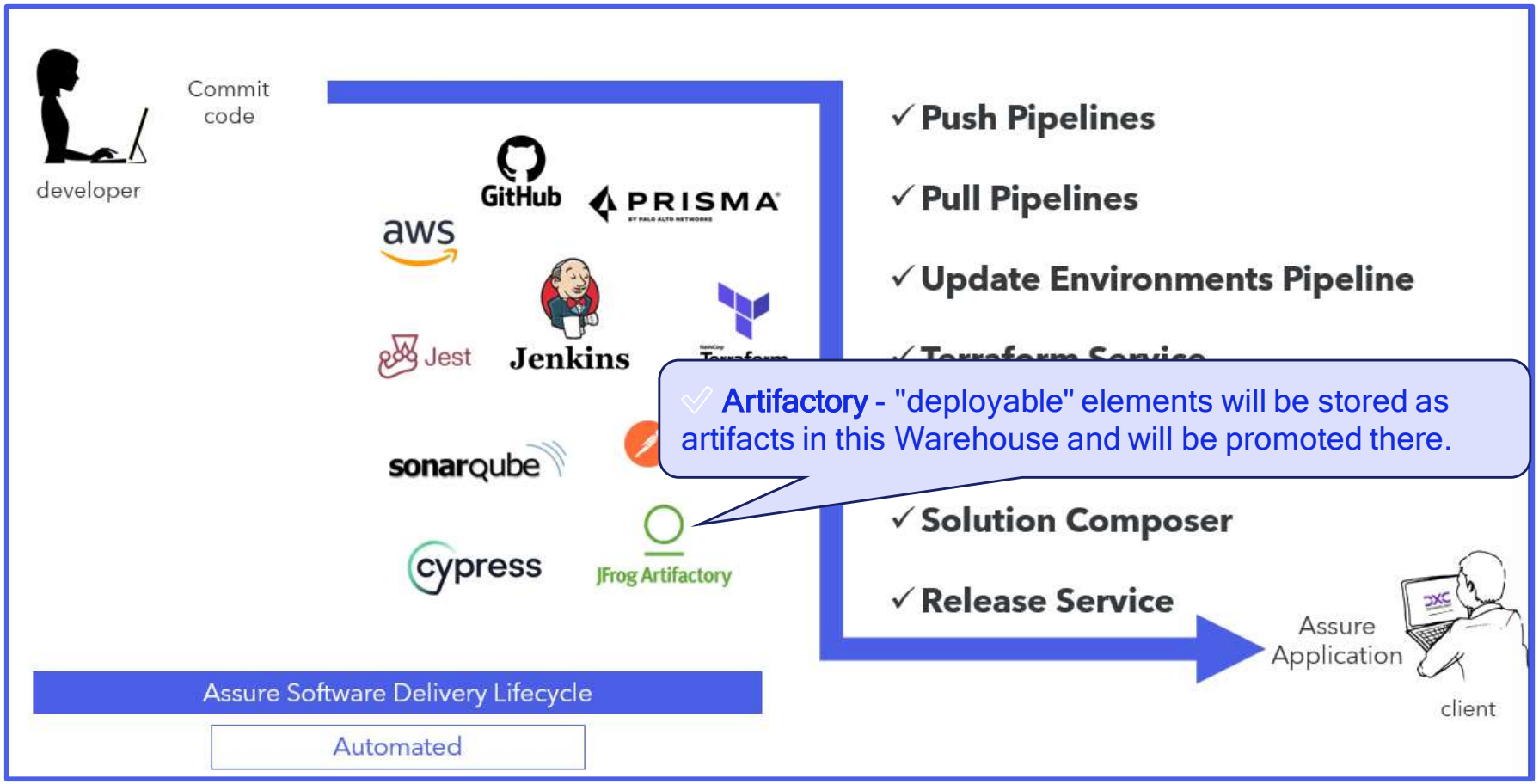

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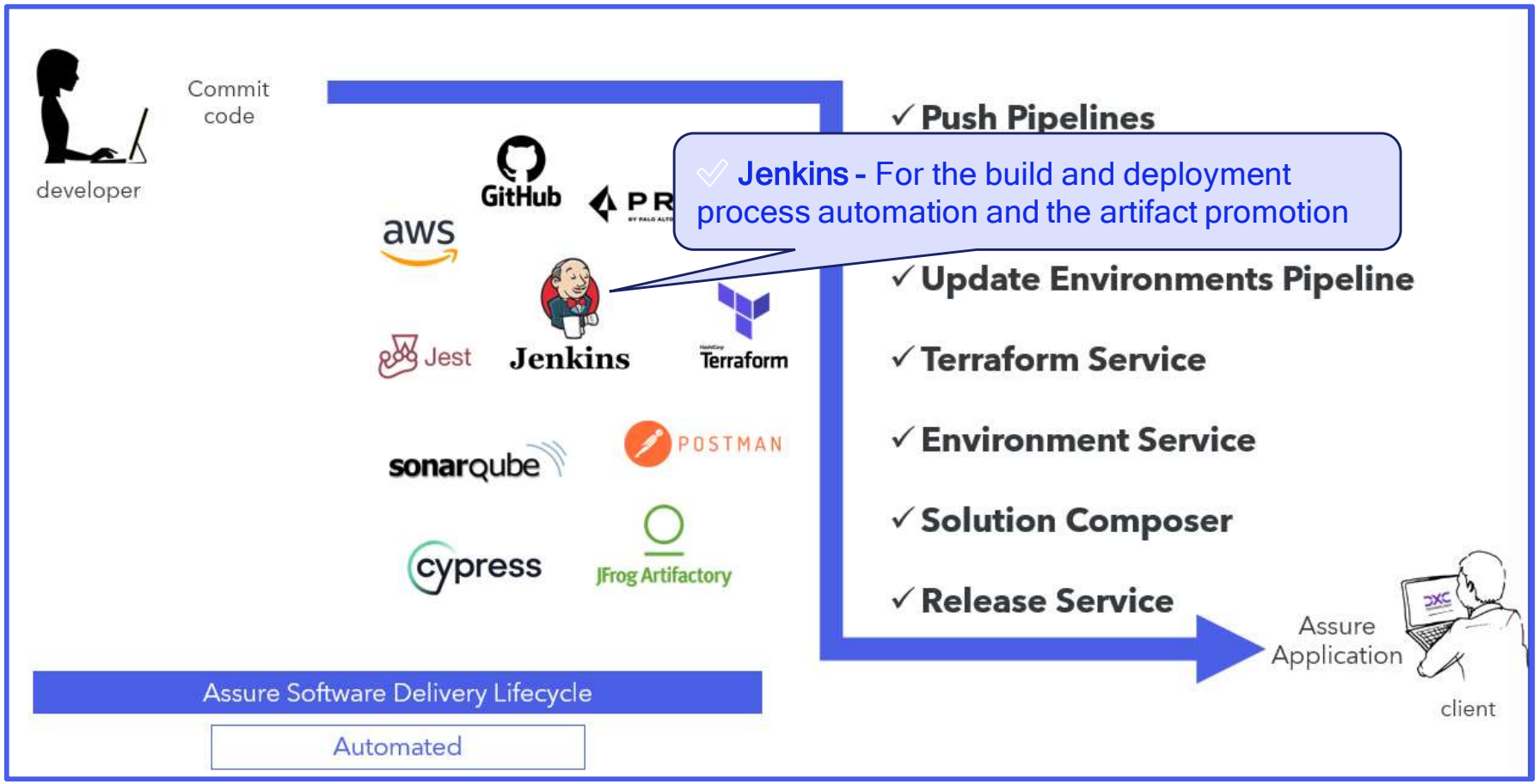

✓ **Jenkins -** For the build and deployment process automation and the artifact promotion

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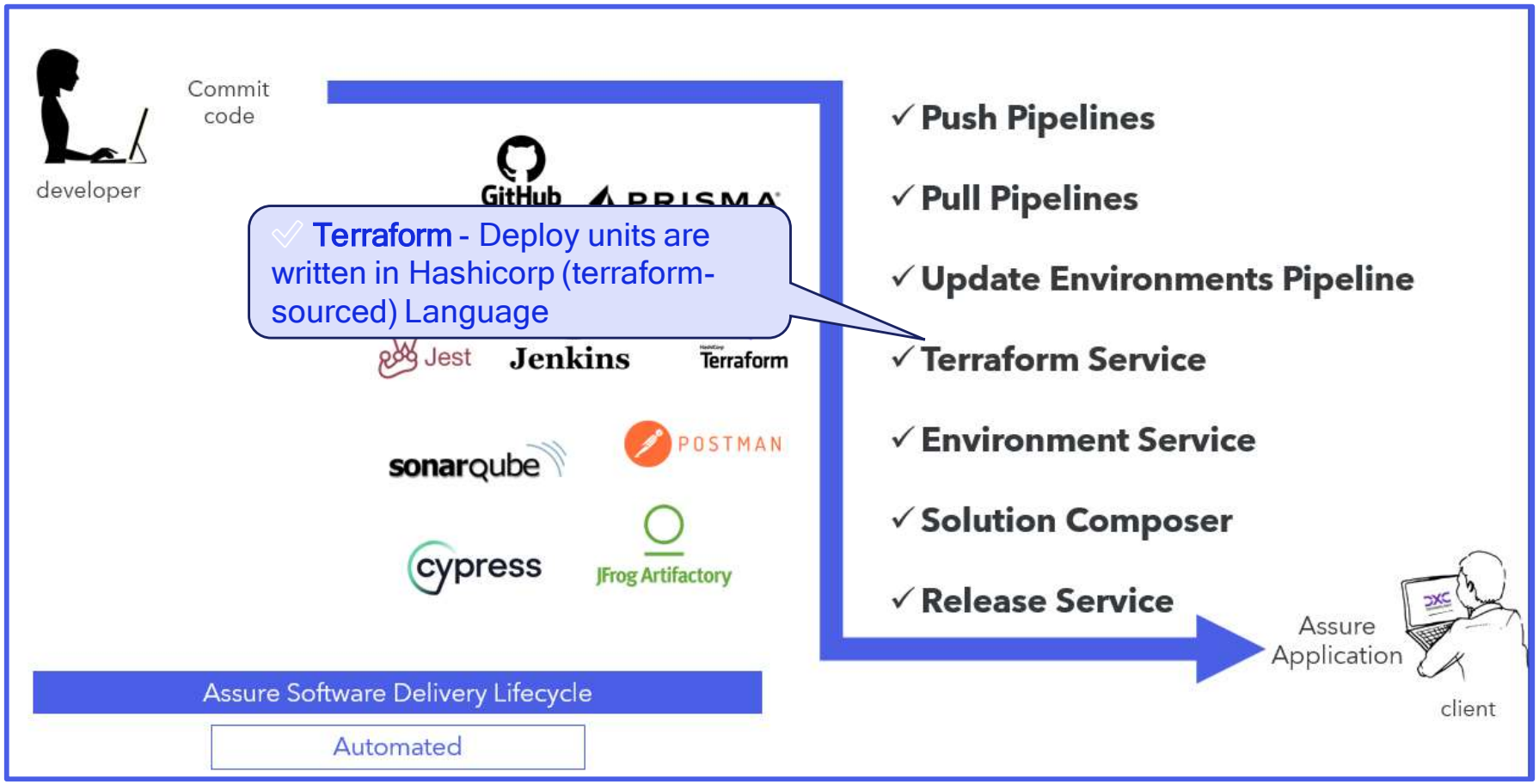

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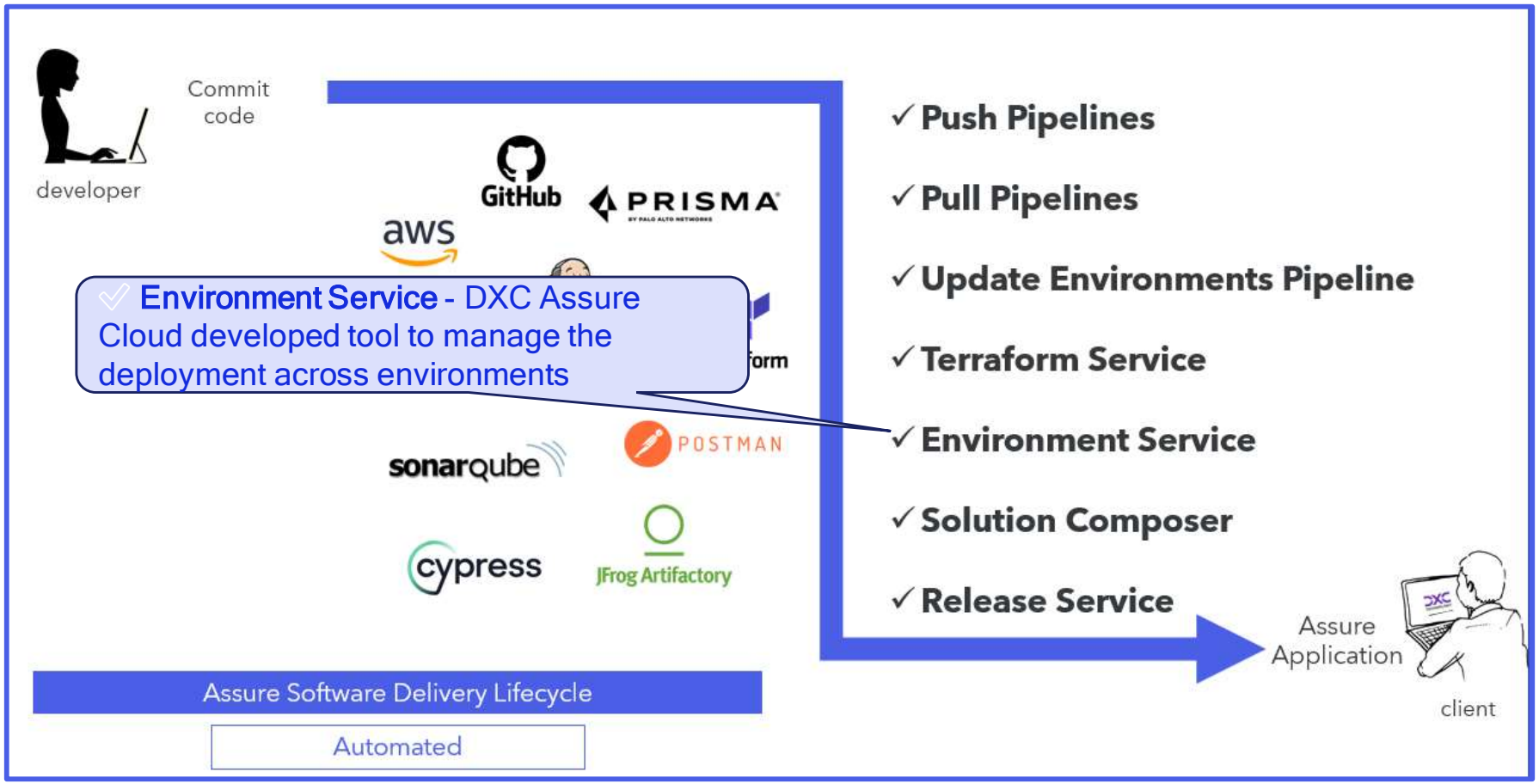

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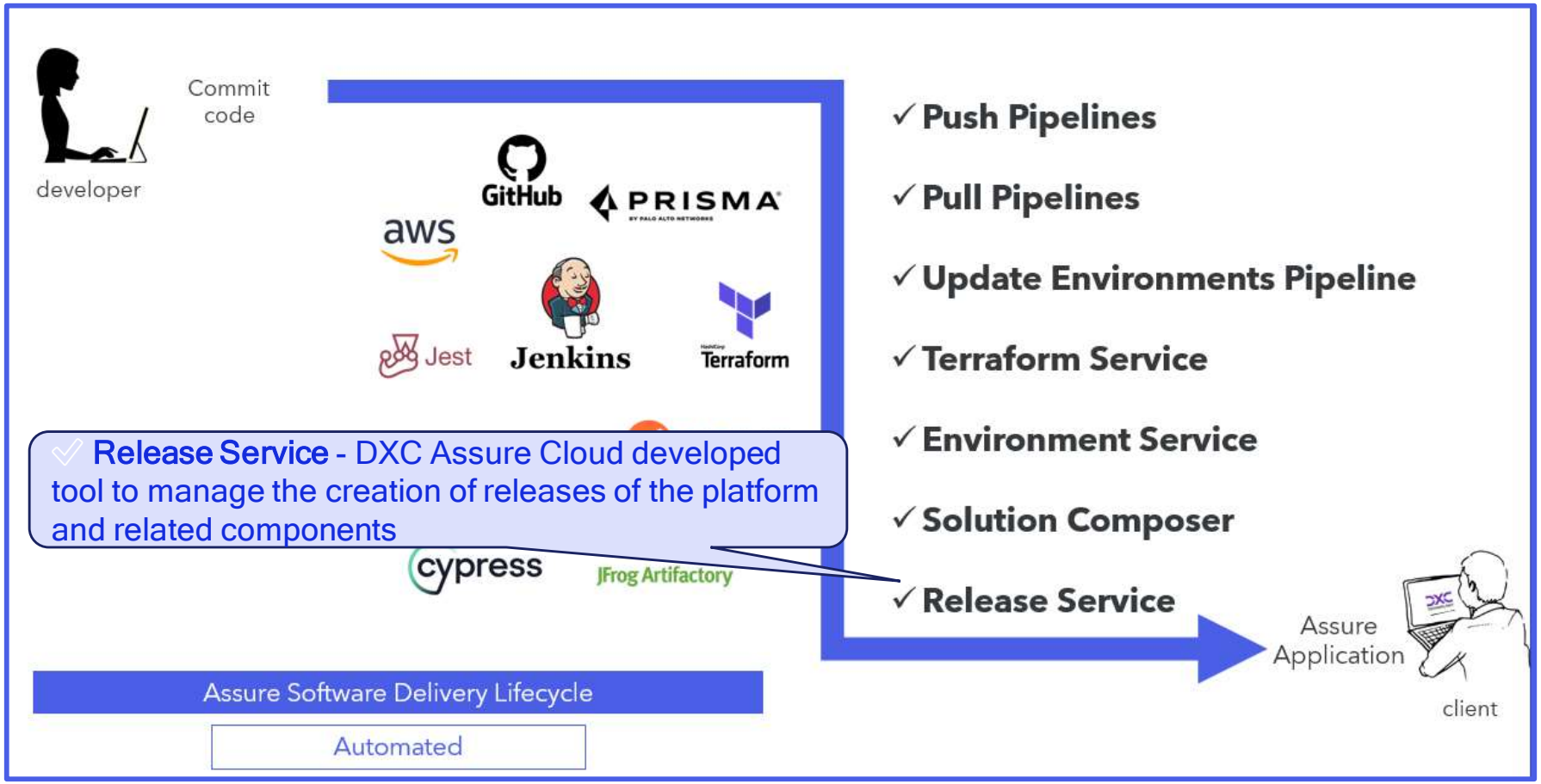

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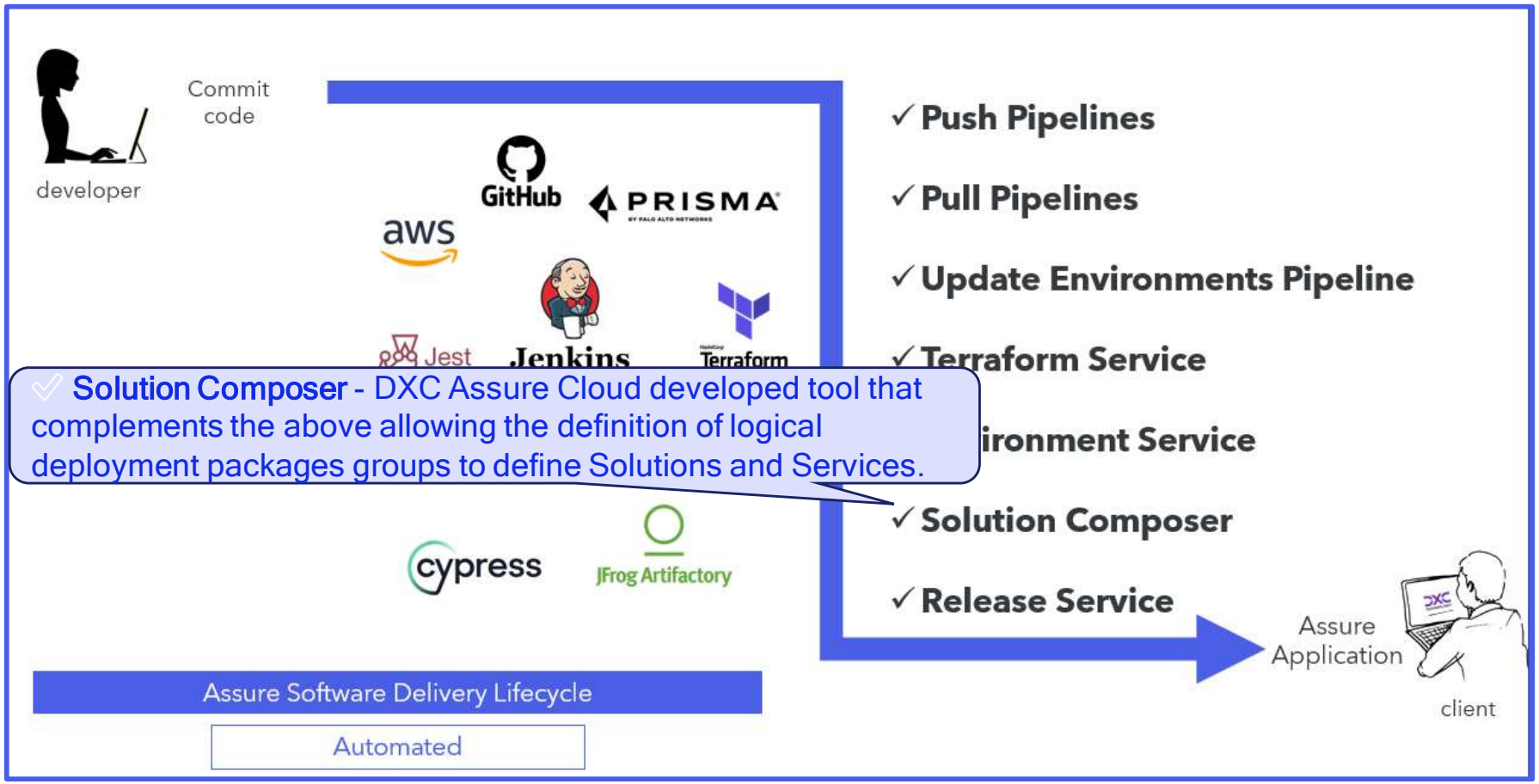
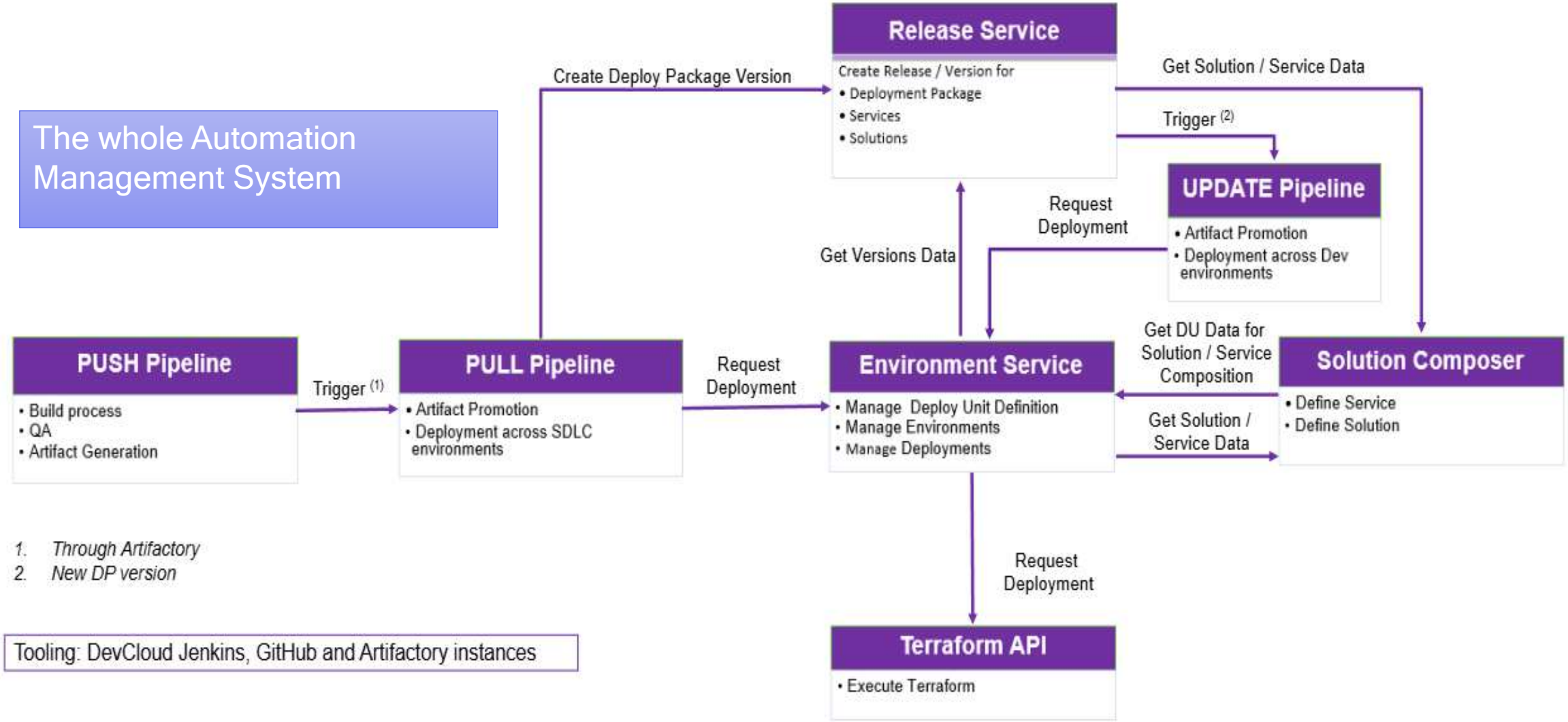


✓ **Solution Composer** - DXC Assure Cloud developed tool that complements the above allowing the definition of logical deployment packages groups to define Solutions and Services.

THE ASSURE PRINCIPLES
FULLY AUTOMATED

The whole Automation Management System

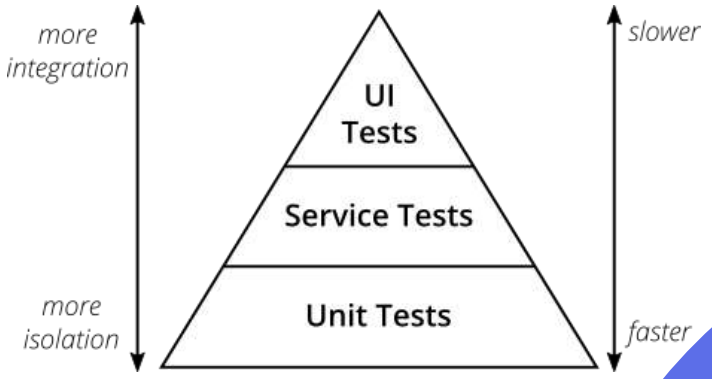


1. *Through Artifactory*
2. *New DP version*

Tooling: DevCloud Jenkins, GitHub and Artifactory instances

> IF YOU WANT TO GET SERIOUS ABOUT AUTOMATED TESTS FOR YOUR SOFTWARE, THERE IS ONE KEY CONCEPT YOU SHOULD KNOW ABOUT: THE TEST PYRAMID

Mike Cohn /



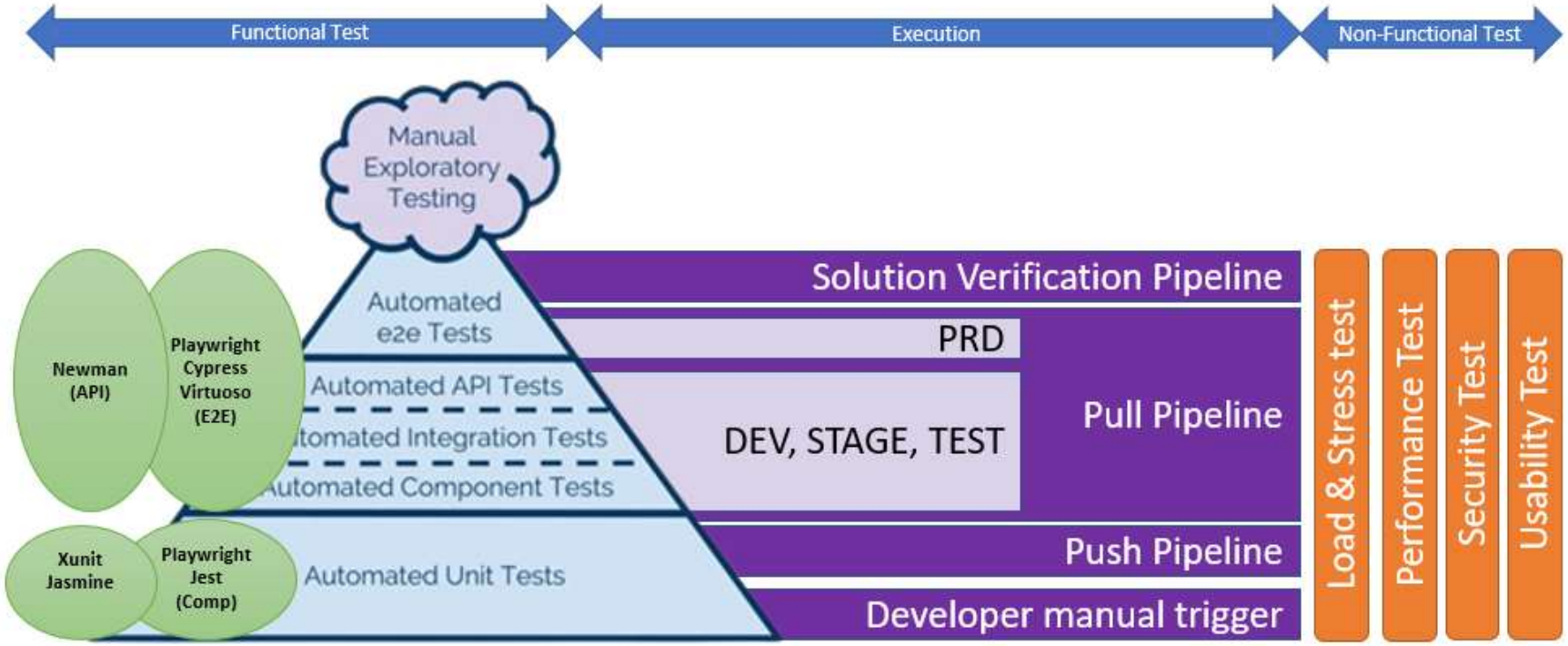
THE ASSURE PRINCIPLES
FULLY AUTOMATED

Assure testing Approach

✓ Covering the entire SDLC Process

✓ Mapping different tools to the different test paradigms

✓ Shared responsibility: Developer/app Team writes the scripts; the Pipelines execute them for you



THE ASSURE PRINCIPLES UX DESIGN FIRST

IS&B Architecture and Platform Engineering

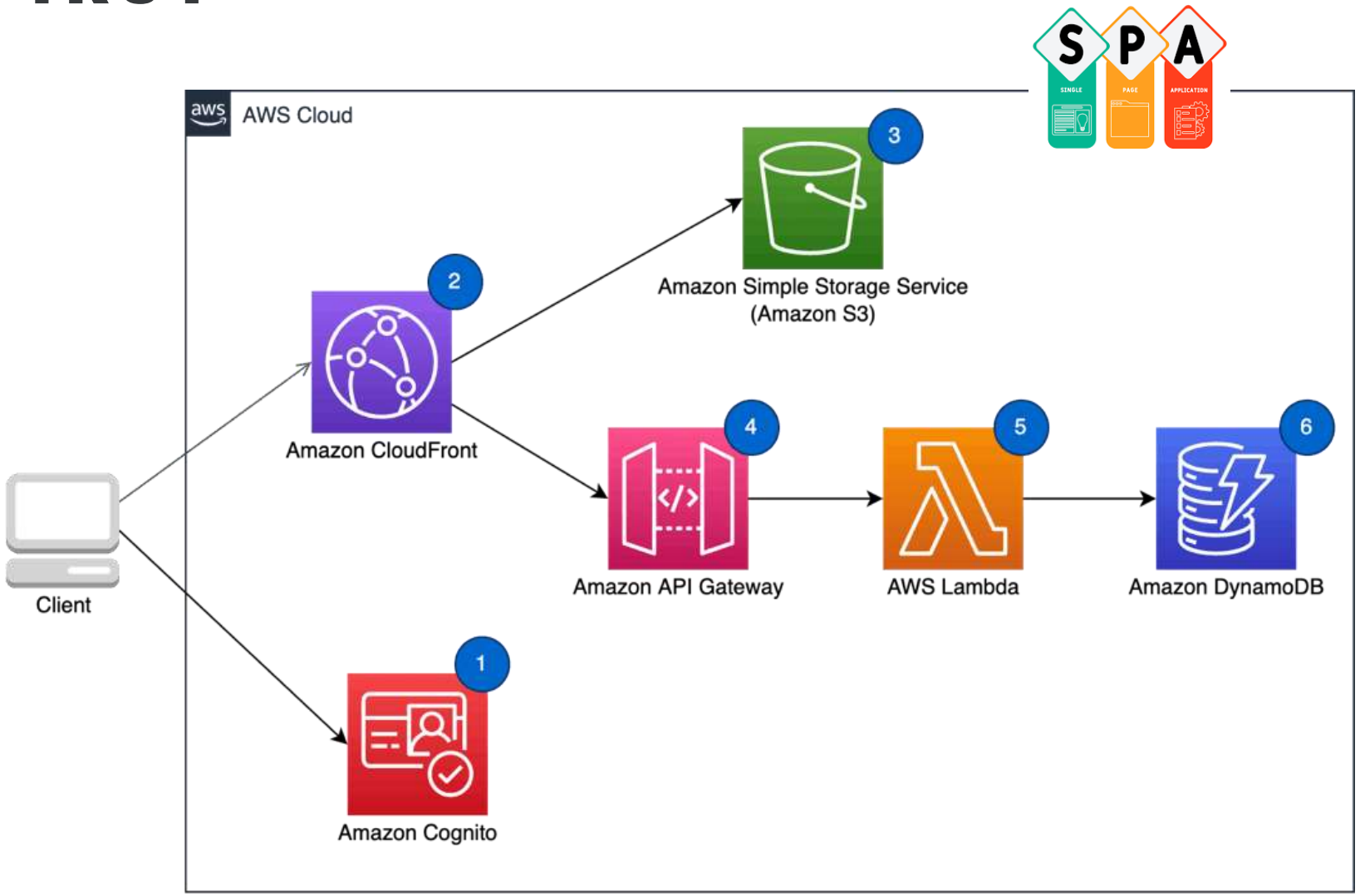
Title: Assure UX Strategy

Date: January 8, 2024

Status: approved

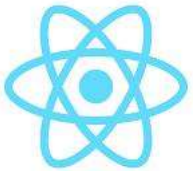
THE ASSURE PRINCIPLES
UX DESIGN FIRST

- ✓ Scalable and cost-effective
- ✓ Integrated with our IAM strategy



THE ASSURE PRINCIPLES
UX DESIGN FIRST

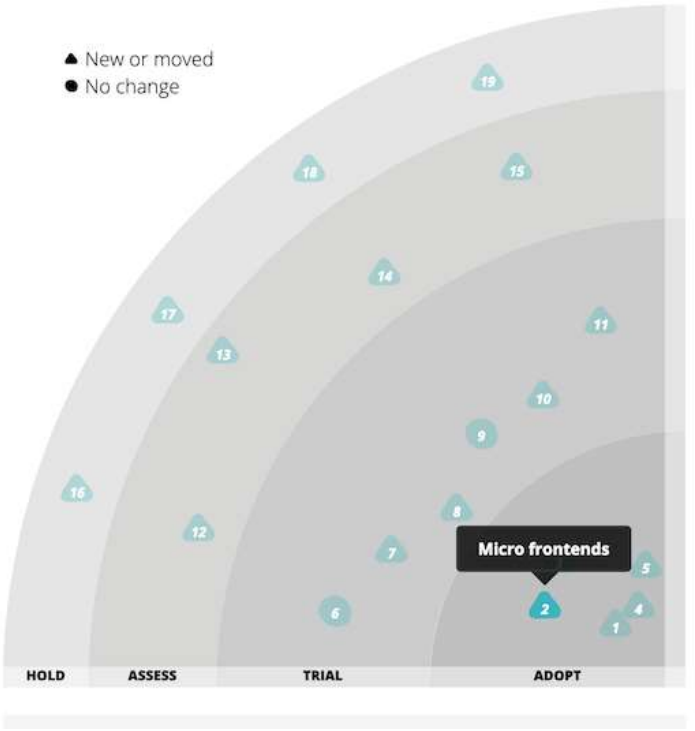
✓ Good developer experience: Modern frameworks + microfrontend architecture
✓ Composable



ADOPT

1. Four key metrics
2. **Micro frontends**

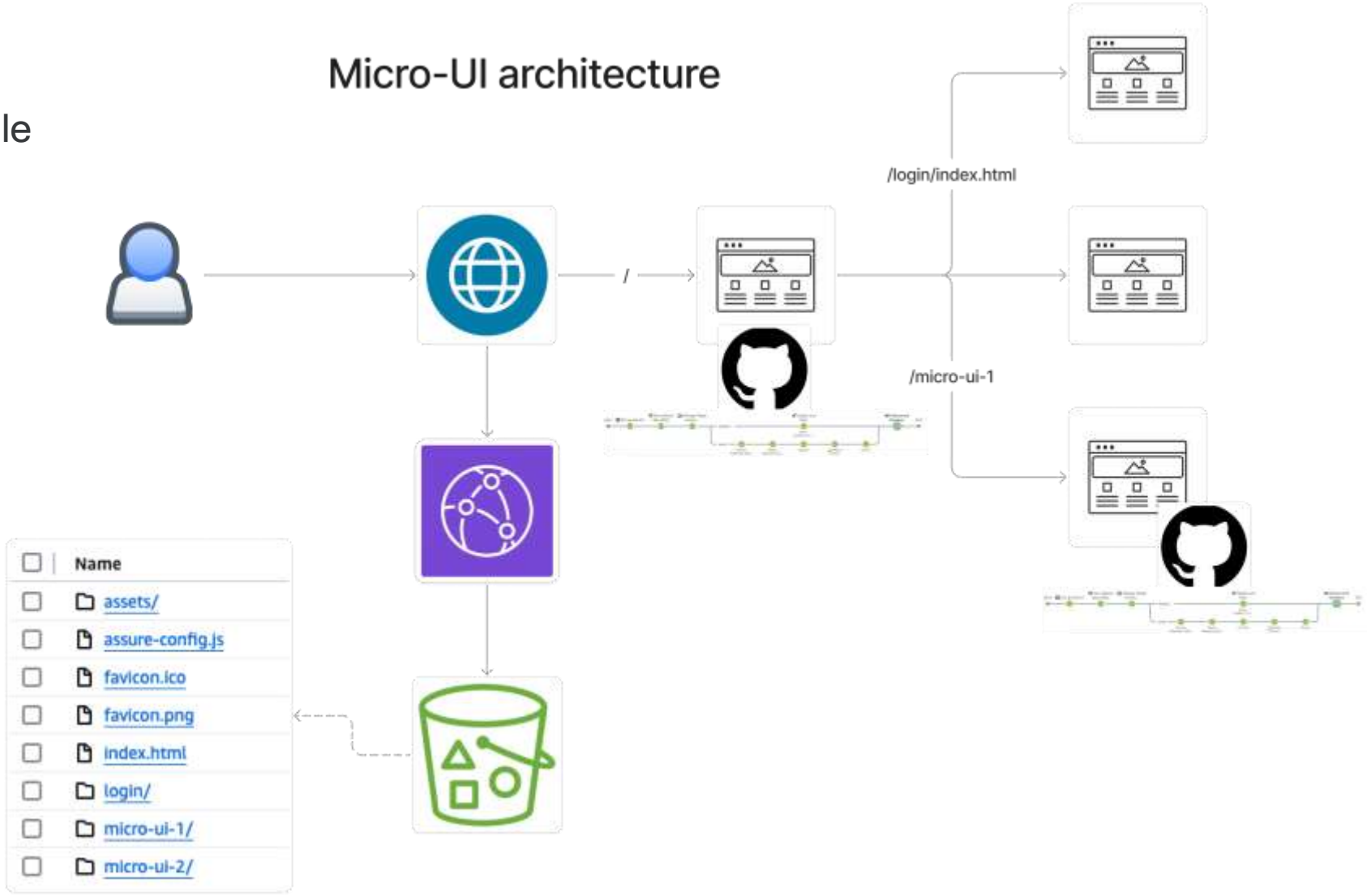
We've seen significant benefits from introducing microservices, which have allowed teams to scale the delivery of independently deployed and maintained services. Unfortunately, we've also seen many teams create a frontend monolith — a large, entangled browser application that sits on top of the backend services — largely neutralizing the benefits of microservices. Since we first described **micro frontends** as a technique to address this issue, we've had almost universally positive experiences with the approach and have found a number of patterns to use micro frontends even as more and more code shifts from the server to the web browser. So far, web components have been elusive in this field, though.



> *"An architectural style where independently deliverable frontend applications are composed into a greater whole"*

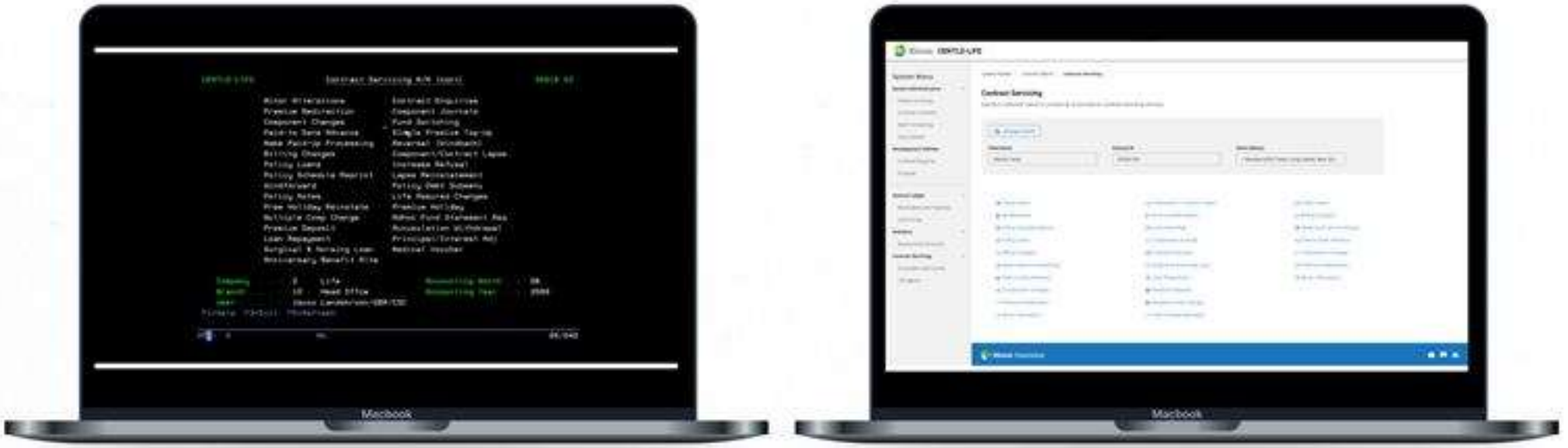
THE ASSURE PRINCIPLES
UX DESIGN FIRST

✓ Composable



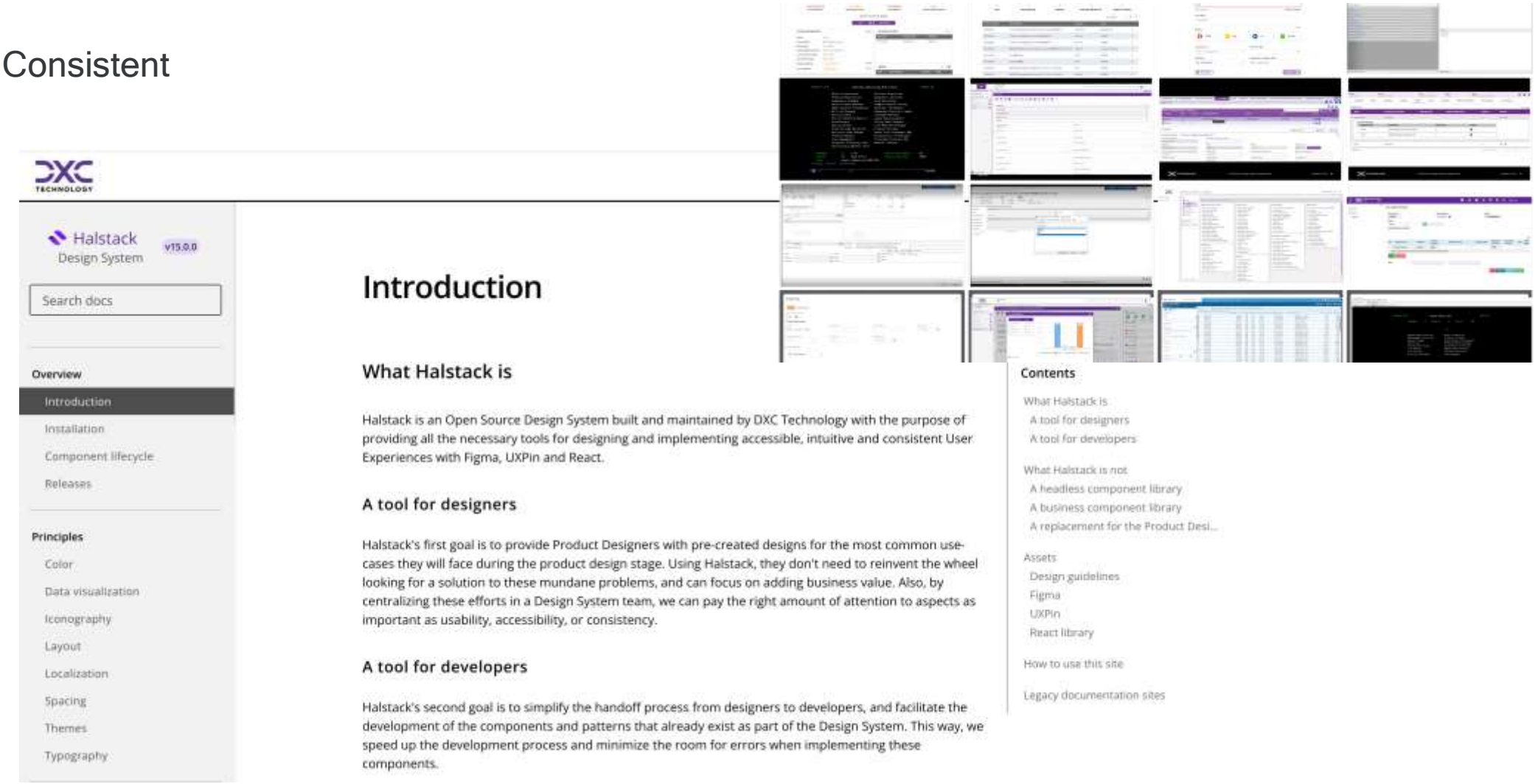
THE ASSURE PRINCIPLES
UX DESIGN FIRST

✓ Modern



THE ASSURE PRINCIPLES
UX DESIGN FIRST

✓ Consistent

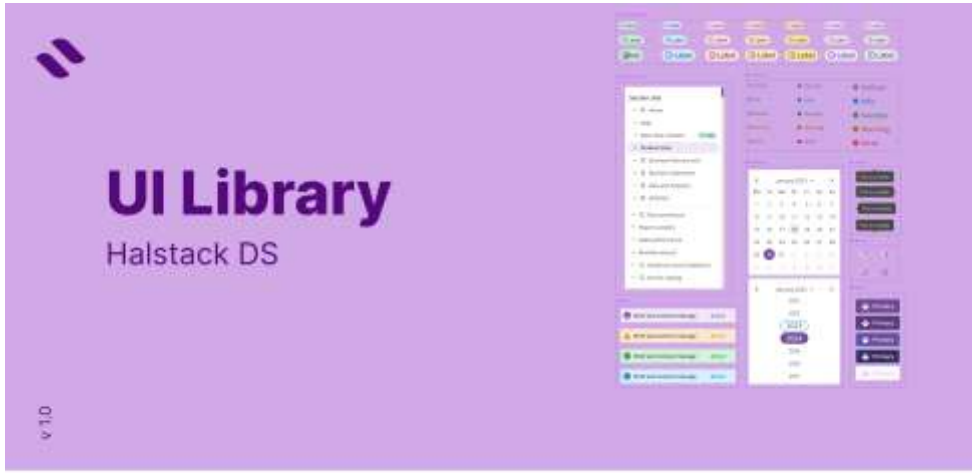


THE ASSURE PRINCIPLES
UX DESIGN FIRST

Halstack Style Guidelines

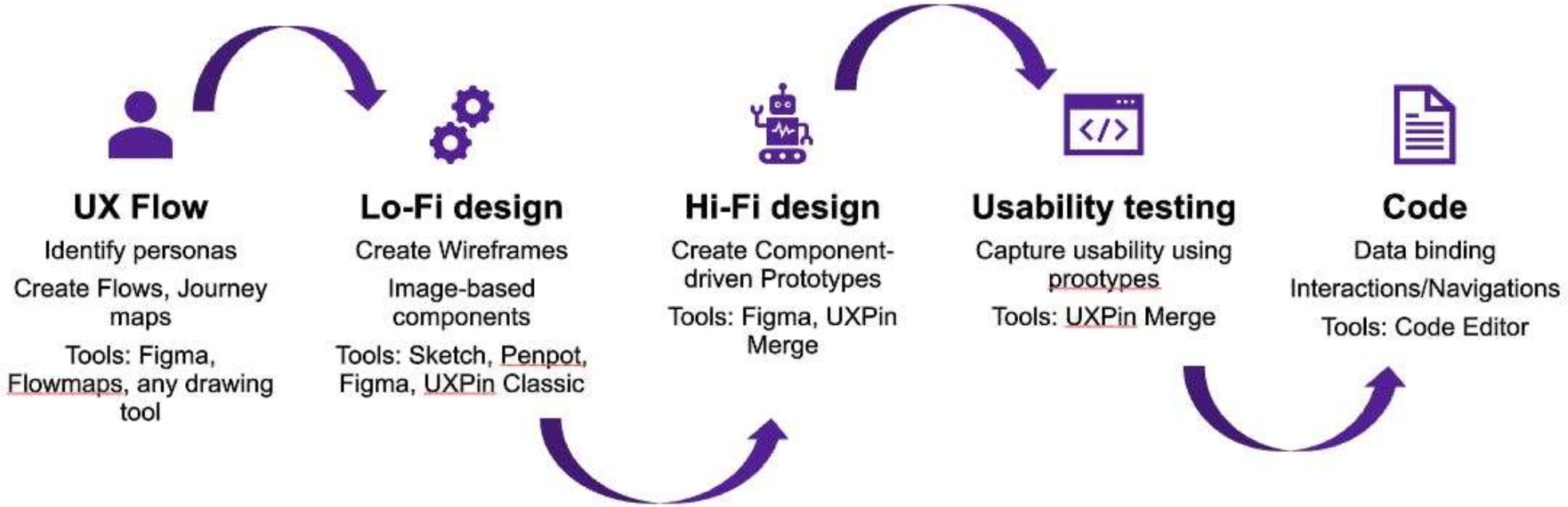
CDK

halstack-react



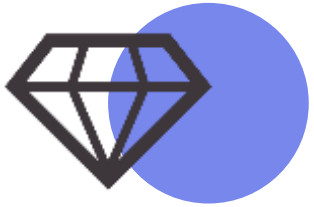
THE ASSURE PRINCIPLES
UX DESIGN FIRST

✓ Design First



ARCHITECTURE GOVERNANCE

Goal: Foster the adoption of the Internal Development Platform by all the product Teams to ensure business products can be delivered as SaaS and operated at scale by DXC for our Customers.



SVF

- The **S**oftware **V**alue **F**ramework represents the Assure Principles
- Founded by the Key Enterprise and system architecture decisions

1. API and Resource Model Architecture and Management
2. Cloud Deployment Architecture
3. Infrastructure as Code (IaC)
4. CI-CD Pipelines
5. CDP (Client Deployment Packaging)
6. AMS (Automation Management Services)
7. CDAM (Cyber Defence and Access Management)
8. Data Services and Data Pipelines
9. Event Service
10. UI/UX
11. SaaSOps
12. Standard Tech Stack

NUOUS ATION

self-evaluation process

npleted = Compliance

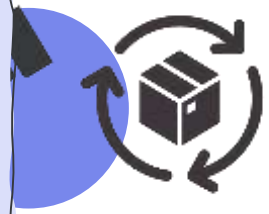
rogress = Planned for ure Release

ce Criteria: Assure oard (Mandates owners) review and approve

ARCH CE

Goal: Foster the ms to ensure business produc ustomers.

1 Implementation of compliant APIs and Resource Models
2 Solution/product deployable in containers (and/or serverless) on AWS
3 Infrastructure defined as Deploy Units (DUs) utilizing Platform Terraform modules
4 Implementation of Platform CI-CD Pipeline template (Push)
5 Environments, deployments and updates managed by AMS
6 CDAM Cyber Defense onboarding for production environments
7 CDAM IAM (Identity and Access Management) Integration\adoption
8 Following AI Guidelines
9 Defined 'Cost" model for infra and ops
10 Client configurations packaged using CDP and managed in AMS
11 OOTB data ingestion into DSDP
12 Implementation of ISB UI/UX Style Guidelines
13 Implementation of Platform Promotion CI-CD Pipeline template (Pull)
14 SaaSOps onboarding
15 Assure 360
16 Solution Properly Componentized
17 Event Driven
18 Supported Tech Stack



SVF

- The Software V represents the Assure Principles
- Founded by the Key Enterprise and system architecture decisions

MANDATES

- List of requirements for the Assure Products
- Different levels of maturity

TINUOUS UATION

Quarterly **self-evaluation process**

- Completed = Compliance
- In Progress = Planned for Future Release

- **Acceptance Criteria:** Assure Platform Board (Mandates owners) review and approve

ARCHITECTURE GOVERNANCE

Goal: Foster the adoption of the Internal Development Platform by all the product Teams to ensure business products can be delivered as SaaS and operated at scale by DXC for our Customers.

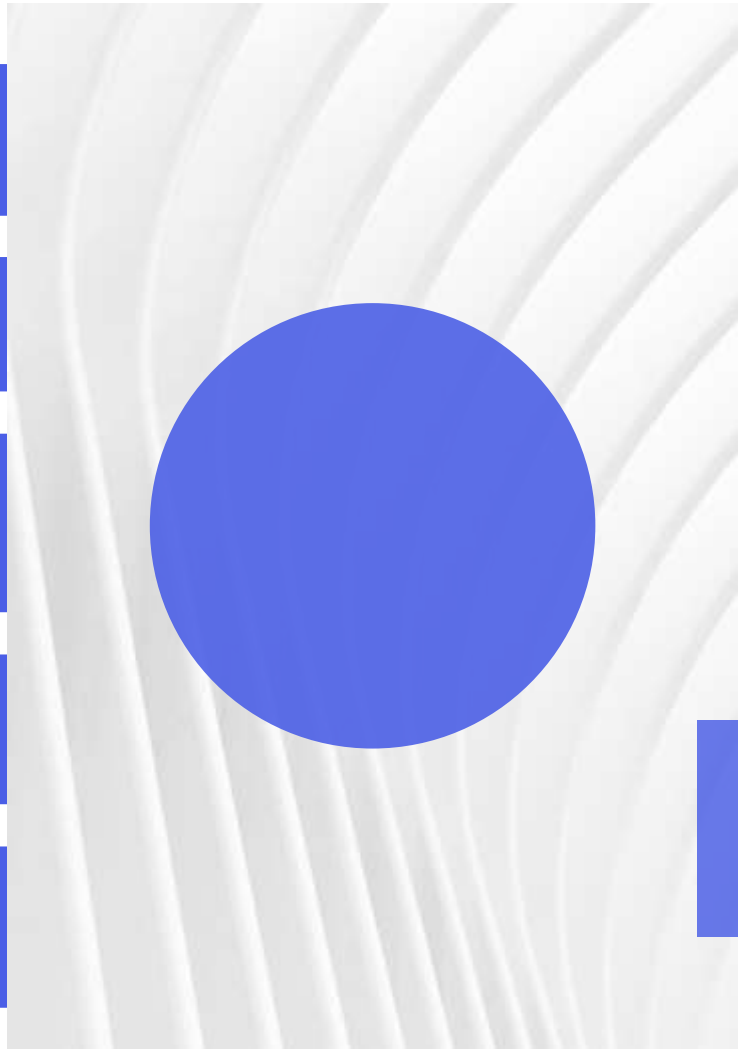
No	Mandate	Level	What currently exists in your Product	Status as per Product Team (Complete / In Progress / TBD)	Acceptance Creteria (To be updated by Platform)
	Implementation of compliant APIs and Resource Models	1	2F24%2E3%20Documentation%2FREST%20API%20Guides&viewId=b89f7e8a%2De788%2D4c67%2D8372%2D772bc8ef9422	Complete	Complete
	Solution/product deployable in containers (and/or serverless) on AWS	1 & 2	Specialty with the build team and will be looking to formally release these updates during H2 2024.	In Progress	In Progress
	Infrastructure defined as Deploy Units (DUs) utilizing Platform Terraform modules	1	to ensure all products built upon Assure Create adhere to this mandate.	In Progress	In Progress
4	Implementation of Platform CI-CD Pipeline template (Push)	1	Automated build processes have been implemente for all Assure Create components with all built bundles deposited in	In Progress	In Progress
	Environments, deployments and updates managed by AMS	1	is continuing that will allow us to meet this mandate for the full application.	In Progress	In Progress
	CDAM Cyber Defense onboarding for production environments	1	All code include Terraform is managed in GITHub and Artifactory. Assure Broking is Assure Platform deployed.	In Progress	In Progress
7	CDAM IAM (Identity and Access Management) Integration\adoption	1	Yes, IAM is via Cognito (and federated providers).	Complete	Complete
	Following AI Guidelines	1	No AI is currently implemented for Assure Commercial & Specialty	TBD	TBD
	Defined 'Cost" model for infra and ops	1	have previously been provided and remain unchanged at this time.	Complete	Complete
10	Client configurations packaged using CDP and managed in AMS	2			TBD
11	OOTB data ingestion into DSDP	2	Create has been used by Mosaic with XFI for data ingestion into DSDP and analytics with AWS QuickSight.	N/A	NA
12	Implementation of UX Design System and Halstack CDK	2	Assure Create aligns as close is as possible with the UX Design System and maintains a consistent DXC UI.	N/A	NA
13	Implementation of Platform Promotion CI-CD Pipeline template (Pull)	2	Will only be possible with container based deployments.	In Progress	In Progress
14	SaaSOps onboarding	2	Yes however this improve through the use of containers	In Progress	In Progress
15	Solution Properly Componentized	3	years. More recent and latest developments are 'properly componentized'.	In Progress	In Progress
16	Event Driven	3	Assure Create has its own custom eventing.	N/A	NA

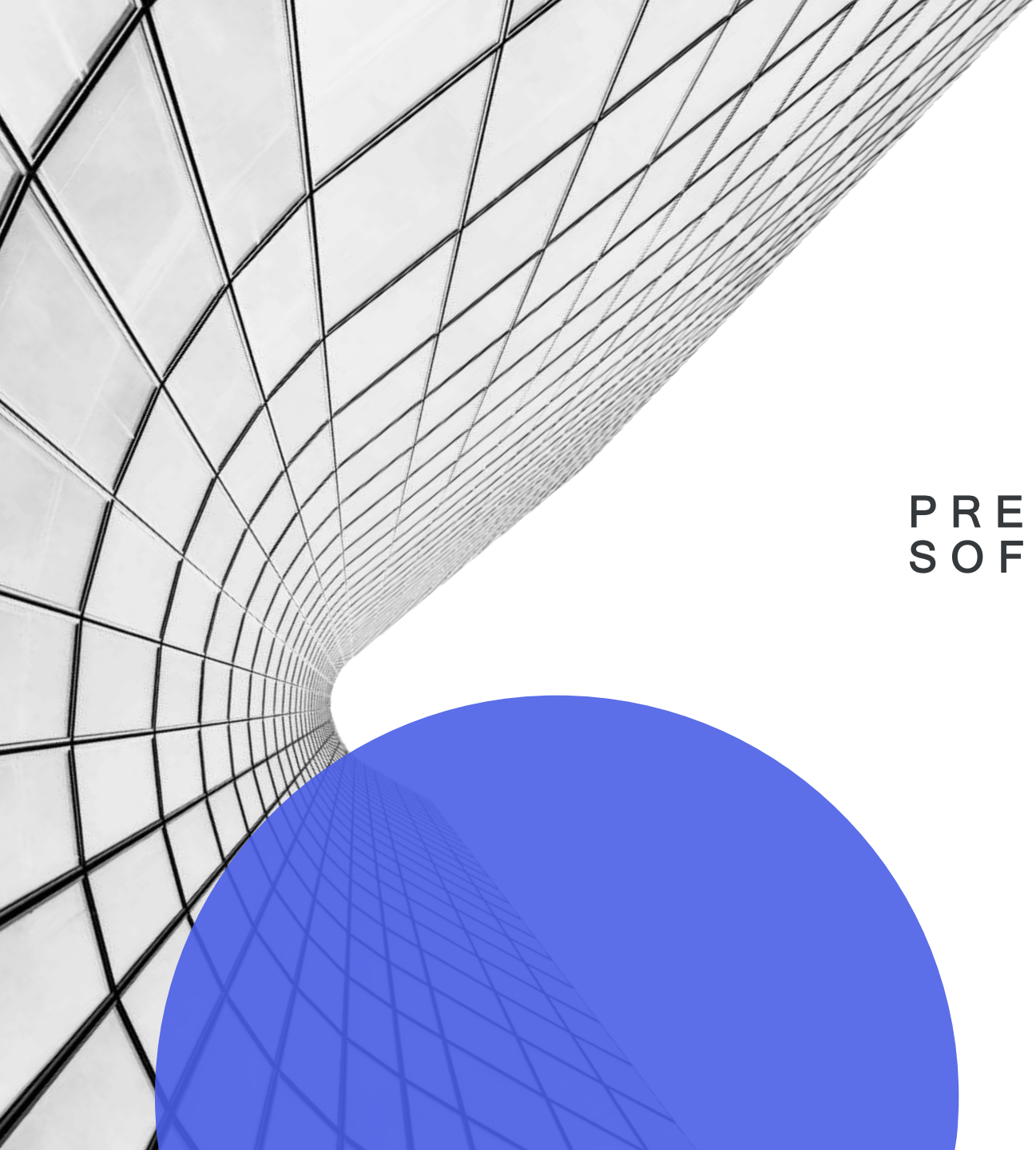
CONTINUOUS EVALUATION

- Quarterly **self-evaluation process**
  - Completed = Compliance
  - In Progress = Planned for Future Release
- **Acceptance Criteria:** Assure Platform Board (Mandates owners) review and approve

LESSONS LEARNT

- ADRs and IDPs can’t solve culture
- Guidance vs Governance
- High quality software is cheaper to produce and keeps your team happy
- Timing is important (careful with what you build)
- Good architecture decisions don't always win





PRESENT AND FUTURE OF SOFTWARE ARCHITECTURE

CONTINUOUS LEARNING AND INNOVATION

It is on the DNA of a software architect to keep updated on the latest market trends about **tools, techniques, platforms, languages and frameworks**. The knowledge and experience about that will influence strongly on the elaboration of ADRs, a key element while designing, in general, any System.

Main sources (but not all)

General Technology Trends
(thoughtworks.com/radar)

- ✓ Quadrants Technologies
- ✓ Maturity Assessment
- ✓ Practical Industry Experience
- ✓ Regularly Updated Trends
- ✓ Vendor-Neutral Approach

AWS ecosystem
(multiple sources)

- ✓ Official Resources
- ✓ Community and Learning Platforms
- ✓ Technical Newsletters & Blogs
- ✓ Podcasts
- ✓ Hands-on Learning & Experimentation

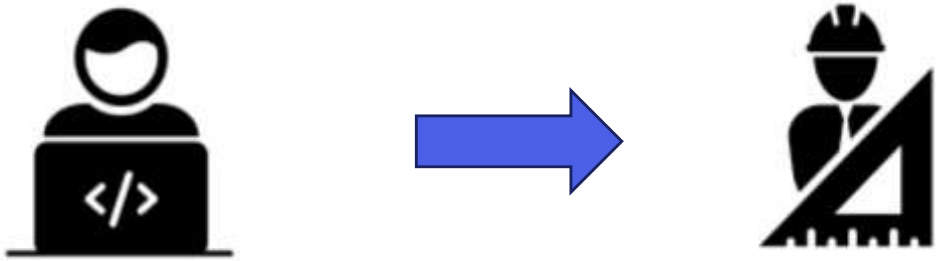
Javascript ecosystem
(stateofjs.com/)

- ✓ Developer Preferences
- ✓ Trends & Adoption
- ✓ Frontend, Backend & Testing
- ✓ Data Visualization
- ✓ Community-Driven

Platform ecosystem (platformcon.com/)

✓ Focus on Platform Engineering - ✓ Talks by Experts - ✓ On-Demand & Free - ✓ Community-Driven

YOU BUILD IT, YOU SHIP IT



Traditional Model

- Developers focused only on application logic
- Architects and Ops controlled deployments
- Slow feedback loops, fragmented knowledge
- Learning opportunities were limited

Modern Software

- Developers Now Own Deployment & Operations
- Cloud Commodities make Architecture More Accessible
- Shift-Left Approach:
  - Developers Solve Architectural Problems Earlier

AI & SOFTWARE ARCHITECTURE

Traditional Model

- Manual analysis, best practices, and experience-based intuition to design systems
- Fixed patterns like microservices vs monolith, event-driven vs api

With AI

- **AI-powered architecture assistants:**
  - AWS Well-Architected AI
  - DataDog AI, Dynatrace AI
- **AI is Accelerating Exploration**
- **AI monitoring systems behaviour (AIOPs)**

FINAL TIPS

1. Take a second look at the continuous learning slide materials
2. Follow architecture Advocates in Social media, also local evangelist like Pablo Bermejo and Enrique Riesgo
3. Join local groups – AWS Asturias User Group

THANK YOU

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